

Half-year Financial Report

Q2 | 2024



LINDEXGROUP

Lindex Group's second quarter revenue remained stable in a challenging market, however planned growth investments impacted adjusted operating result

April–June 2024:

- Lindex Group's revenue was EUR 251.6 (252.0) million. The revenue was level with the comparison period, with a slight decrease of 0.2%, and 1.0% in local currencies.
 - The Lindex division's revenue decreased to EUR 169.7 (176.2) million due to a lower number of visitors in stores in June. In local currencies, the revenue decreased by 4.9%.
 - The Stockmann division's revenue increased to EUR 81.9 (75.8) million, due to the timing and success of the Crazy Days campaign. In 2024, the campaign was held at the beginning of the second quarter in April, while in 2023, it contributed both to the first and second quarter.
- The Group's gross margin was level with the comparison period at 60.0% (60.1).
- The Group's adjusted operating result declined to EUR 29.5 (31.6) million, where currency rates didn't have any material impact.
 - The Lindex division's adjusted operating result declined to EUR 30.8 (36.2) million, explained by decreased revenue in June due to lower number of visitors in stores and planned higher costs for marketing and digital development enabling future growth.
 - The Stockmann division's adjusted operating result improved to EUR -0.6 (-3.5) million, mainly due to the timing and success of the Crazy Days campaign as well as efficient cost saving actions.
- Operating result declined to EUR 20.3 (30.2) million mainly due to settling disputes related to the restructuring programme.
- Net result declined to EUR 7.0 (13.8) million.
- Earnings per share declined to EUR 0.04 (0.09).

January–June 2024:

- Lindex Group's revenue was EUR 444.4 (450.4) million. The revenue decreased by 1.3%, and in local currencies by 2.0%.
 - The Lindex division's revenue decreased to EUR 300.4 (302.7) million. In local currencies, the revenue decreased by 1.8%.
 - The Stockmann division's revenue decreased to EUR 144.1 (147.8) million.
- The Group's gross margin was level with the comparison period at 58.4% (58.5).
- The Group's adjusted operating result declined to EUR 23.0 (29.2) million.
 - The Lindex division's adjusted operating result declined to EUR 35.0 (41.8) million.
 - The Stockmann division's adjusted operating result improved to EUR -10.0 (-10.5) million.
- Operating result was EUR 12.7 (27.3) million.
- Net result declined to EUR -8.4 (33.3) million.
- Earnings per share declined to EUR -0.05 (0.21).

Guidance for 2024 (updated 15 July 2024):

In 2024, Lindex Group expects its revenue in local currencies to be in the range of -2% to +2% compared to 2023. The Group's adjusted operating result is estimated to be EUR 70–90 million. Foreign exchange rate fluctuations may have a significant effect on the adjusted operating result.

Previous guidance for 2024 (published 9 February 2024):

In 2024, Lindex Group expects its revenue to increase by 1–3% in local currencies compared to 2023. The Group's adjusted operating result is estimated to be EUR 70–90 million. Foreign exchange rate fluctuations may have a significant effect on the adjusted operating result.

Market outlook for 2024:

The market environment in 2024 is expected to remain challenging. The macroeconomic situation in Europe remains uncertain due to the continuing geopolitical instability. High interest rates and inflation are holding back economic growth, and the retail sector may be affected by lower consumer demand. Forecasts are indicating a stagnant GDP (Gross Domestic Product) development or slow growth in the company's key markets. Inflation is forecasted to continue declining from high to targeted levels. The situation may vary between the Group's markets. Disruptions in supply chains and international logistics during the year cannot be excluded either.

CEO Susanne Ehnåge:

At Lindex Group, we are continuing our strategic journey to accelerate growth and value creation. While focusing on delivering our financial targets, we are doing our utmost to secure that Lindex Group is fit for capturing the future business opportunities. We continue to deepen our understanding of the customers, enhance our offering, develop new sales channels, invest in digitalisation, streamlining processes and proceeding in our sustainability agenda – all in line with our divisions' strategies.



Lindex Group's second quarter was twofold. In April and May, our performance was good in both divisions. However, in June, the revenue declined due to lower visitor numbers in stores, especially in the Lindex division. Despite this, the Group's revenue and gross margin remained at the comparison period level, largely thanks to the Stockmann division's successful Crazy Days campaign in April.

The Group's adjusted operating result declined due to the revenue decline in June and planned higher costs for marketing and digital development for enabling future growth. I am pleased that the Stockmann division improved its adjusted operating result month by month compared to the previous year. This improvement, driven by enhanced operational efficiency, mitigated some of the result decline in the Group. The reasons behind the revenue decline in June have been analysed, revealing a drop across the entire fashion market. As we have communicated, the market outlook remains challenging.

In June, the Science Based Targets initiative (SBTi) approved Lindex Group's science-based climate target, which is to reduce greenhouse gas emissions by 42% by 2030 compared to 2022 both in our own operations (Scope 1 and 2) and value chain (Scope 3). SBTi's validation encourages us to continue accelerating climate actions while growing our business profitably and sustainably. The validation is an important milestone in our journey to reduce climate impacts, and our systematic approach has already resulted in significant emission reductions.

Lindex Group continues to investigate strategic alternatives for the Stockmann department stores business, and we expect to finalise the assessment in 2024. We also aim to end our restructuring process as soon as possible. In the second quarter, we reached a settlement agreement with Nordika II SHQ Oy, which means that there is only one disputed claim left.

I am excited to continue our path towards sustainable and profitable growth together with the Lindex Group team. Our biggest investment in enabling future growth, Lindex's new omnichannel distribution centre, will be taken into use in the autumn. In addition, our projects to develop digitalisation and streamline processes are proceeding well and supporting improved operational efficiency. I would like to thank all our employees for their contribution towards our strategic goals.

KEY FIGURES

| | 4-6/2024 | 4-6/2023 | 1-6/2024 | 1-6/2023 | 1-12/2023 |
|---|----------|----------|----------|----------|-----------|
| Revenue, EUR mill. | 251.6 | 252.0 | 444.4 | 450.4 | 951.7 |
| Revenue growth, % | -0.2 | -6.3 | -1.3 | -3.2 | -3.1 |
| Local currency revenue growth, % | -1.0 | -0.5 | -2.0 | 2.0 | 1.6 |
| Digital share of revenue, % | 17.2 | 16.0 | 17.9 | 16.8 | 16.8 |
| Digital revenue growth in local currencies, % | 6.5 | 2.5 | 4.5 | -0.2 | 2.7 |
| Gross profit, EUR mill. | 150.9 | 151.5 | 259.4 | 263.5 | 554.2 |
| Gross margin, % | 60.0 | 60.1 | 58.4 | 58.5 | 58.2 |
| Adjusted operating result, EUR mill. | 29.5 | 31.6 | 23.0 | 29.2 | 80.0 |
| Adjusted operating margin, % | 11.7 | 12.5 | 5.2 | 6.5 | 8.4 |
| Operating result, EUR mill. | 20.3 | 30.2 | 12.7 | 27.3 | 76.5 |
| Operating margin, % | 8.1 | 12.0 | 2.9 | 6.1 | 8.0 |
| Net result for the period, EUR mill. *) | 7.0 | 13.8 | -8.4 | 33.3 | 51.7 |
| Net debt excluding IFRS 16 items, EUR mill. | | | -30.0 | -60.9 | -65.6 |
| Equity ratio, % | | | 28.6 | 28.0 | 29.9 |
| Equity ratio (excluding IFRS 16 items), % | | | 60.5 | 58.4 | 60.5 |
| Stock-in-trade (inventory), EUR mill. | | | 173.8 | 171.8 | 162.9 |
| Operating free cash flow, EUR mill. | 27.7 | 55.6 | -15.8 | 15.2 | 70.8 |
| Capital expenditure, EUR mill. | 10.0 | 16.1 | 16.9 | 29.6 | 65.1 |
| EPS, basic, EUR **) | 0.04 | 0.09 | -0.05 | 0.21 | 0.33 |
| Number of employees, average | | | 6 021 | 6 082 | 5 801 |

*) The net result for the period declined due to lower operating result and increased tax expenses. The operating result was lower due to higher costs related to the restructuring programme as presented in the items affecting comparability. The tax expenses in the comparison period were impacted by a positive tax decision for Lindex Holding AB (former Stockmann Sverige AB).

**) Earnings per share declined to EUR -0.05 (0.21) due to the lower net result as explained above and an increased number of shares compared to the previous period.

ITEMS AFFECTING COMPARABILITY (IAC)

| EUR mill. | 4-6/2024 | 4-6/2023 | 1-6/2024 | 1-6/2023 | 1-12/2023 |
|--|-------------|-------------|-------------|-------------|-------------|
| Operating result | 20.3 | 30.2 | 12.7 | 27.3 | 76.5 |
| <i>Adjustments to operating result</i> | | | | | |
| Costs related to restructuring programme and other disputes | 7.7 | 0.0 | 10.5 | 0.5 | 2.6 |
| Costs related to strategic and organisational development | 1.4 | 0.8 | 4.2 | 0.8 | 2.3 |
| Insurance claim settlement for losses related to COVID-19 | 0.0 | | -4.5 | | |
| Loss on disposal of subsidiary shares | | 0.6 | | 0.6 | 0.6 |
| Other operating income from lease modifications of sale-and-lease-back items | | | | | -2.1 |
| Adjusted operating result | 29.5 | 31.6 | 23.0 | 29.2 | 80.0 |

STRATEGY

Lindex Group's two divisions, Lindex and Stockmann, have their own strategies targeting sustainable and profitable growth. The Lindex division's strategy builds on Lindex's purpose of empowering and inspiring women everywhere. The division's three strategic must-win areas are to accelerate growth, transform into a sustainable business, and decouple cost from growth. The Stockmann division's customer-centric strategy builds on Stockmann's purpose of being a marketplace for a good life. The division's three strategic must-win areas are to elevate offering, grow and leverage the loyal customer base, and ensure a seamless omnichannel experience. Additionally, the Group has a clear focus on operational efficiency.

Both divisions are committed to Lindex Group's science-based climate target to reduce greenhouse gas emissions from its own operations and its value chain by 42% by 2030 compared to 2022. The Science Based Targets initiative (SBTi) validated the Group's climate target in June 2024.

In September 2023, Lindex Group initiated a strategic assessment aiming to crystallise shareholder value by refocusing the Group's business on Lindex. As part of the assessment, the Group changed the name of its parent company from Stockmann plc to Lindex Group plc, as decided by the Annual General Meeting on 21 March 2024. The Group continues to investigate strategic alternatives for the Stockmann department stores business. Lindex Group expects the strategic assessment to be finalised during 2024 and will provide an update on the assessment if, and when, appropriate.

REVENUE AND EARNINGS, LINDEX GROUP

April–June 2024

Lindex Group's revenue for the second quarter was level with the comparison period and totalled EUR 251.6 (252.0) million. In local currencies, the revenue declined by 1.0%. The Lindex division's revenue decreased by 3.7% and by 4.9% in local currencies.

The decrease was due to a lower number of visitors in stores in June. The Stockmann division's revenue increased by 8.0% due to the timing and success of its Crazy Days campaign.

Lindex Group's gross profit was level with the comparison period and totalled EUR 150.9 (151.5) million. The Lindex division's gross profit decreased slightly, explained by the revenue decline in June, although this was partly mitigated by revenue increase in April and May. The Stockmann division's gross profit improved significantly due to higher revenue, resulting from the timing and success of the Crazy Days campaign.

The Group's gross margin remained at the comparison period level at 60.0% (60.1). The Lindex division's gross margin increased slightly, mainly explained by a lower share of promotional sales whereas the Stockmann division's gross margin slightly decreased due to a higher share of promotional sales.

The comparable operating costs increased to EUR 96.8 (95.3) million. The Lindex division's operating costs increased mainly due to planned higher costs for marketing and digital development enabling future growth. The Stockmann division's costs decreased as a result of successful saving measures. Lindex Group continues to invest in automation and digital solutions, which will further improve cost-efficiency.

The Group's adjusted operating result declined to EUR 29.5 (31.6) million, due to the revenue decline in June and increased costs in the Lindex division. The decline was partly mitigated by the Stockmann division's increased revenue and improved cost efficiency. The operating result declined to EUR 20.3 (30.2) million, impacted by costs related to the restructuring programme.

January–June 2024

In January–June, Lindex Group's revenue decreased to EUR 444.4 (450.4) million. In local currencies, the revenue declined by 2.0%. The Lindex division's revenue decreased by 0.8% and by 1.8% in local currencies explained by lower revenue in June. The Stockmann division's revenue decreased by 2.5% mainly due to a decline in fashion sales. Stockmann's fashion sales developed in line with the overall fashion market performance, which was below the previous year.

Lindex Group's gross profit decreased to EUR 259.4 (263.5) million. The Group's gross margin remained at the comparison period level at 58.4% (58.5), as the first quarter's decline in gross margin caused by increased freight prices was mitigated during the second quarter.

The comparable operating costs increased to EUR 186.4 (184.1) million mainly due to planned higher costs for marketing and digital development for enabling future growth.

The Group's adjusted operating result declined to EUR 23.0 (29.2) million which is explained by the lower revenue in June and increased costs in the Lindex division. The operating result declined to EUR 12.7 (27.3) million affected by the costs related to restructuring programme.

FINANCING AND CASH FLOW

Cash and cash equivalents totalled EUR 103.1 (132.7) million at the end of June, and the second quarter generated a total cash flow of EUR 19.4 (30.2) million. Lindex Group's operating free cash flow excluding the investment in the Lindex omnichannel distribution centre was EUR 27.7 (55.6) million affected mainly by working capital due to higher accounts payables and temporary accruals during comparison period. Capital expenditure affected the operating free cash flow by EUR 10.0 (16.0) million.

At the end of June, total inventories were EUR 173.8 (171.8) million. The Lindex division's inventories increased, mainly explained by more goods in transit due to the global freight situation. The Stockmann division's inventories declined due to good inventory management, including lower intake.

At the end of June, the Group had the interest-bearing liability of a non-current senior secured bond of EUR 73.1 (71.9) million. The increase in the bond liability is explained by creditors choosing the bond as a payment for restructuring debts. The lease liabilities under the IFRS 16 reporting standard totalled EUR 614.1 (556.0) million, where the lease liabilities related to the Lindex division were EUR 286.8 (267.5) million. In the Stockmann division, the lease liabilities increased to EUR 327.3 (288.5) million due to prolonged lease agreements for some department stores. Excluding the IFRS 16 items, the interest-bearing net debt was positive at EUR 30.0 (60.9) million.

The equity ratio was 28.6% (28.0) and net gearing 155.6% (143.5) at the end of June. IFRS 16 items had a significant impact on the equity ratio and net gearing. Excluding the IFRS 16 items, the equity ratio was 60.5% (58.4) and net gearing was -6.1% (-13.2).

The Group's capital employed at the end of June was EUR 1 062.7 (973.0) million and EUR 568.7 (534.0) million excluding the IFRS 16 items.

CAPITAL EXPENDITURE

In the second quarter, capital expenditure totalled EUR 10.0 (16.1) million and it was mainly used for digitalisation projects and omnichannel development in both divisions. The comparison period included higher investments for the Lindex omnichannel distribution centre. The centre is the Lindex division's largest-ever investment and it proceeded as planned. It will be an important enabler for continued growth and improved efficiency. The investment amounts to approximately EUR 110 million between 2022 and 2025. By the second quarter of 2024, EUR 85 million of the total investment sum had been used for the project.

The Lindex division is driving digitalisation in its store network with a digital store programme, which includes implementing a new mobile POS (Point of Sales) system and integrating RFID technology to improve process efficiency and elevate the customer experience.

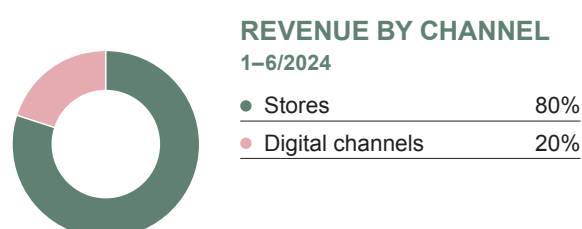
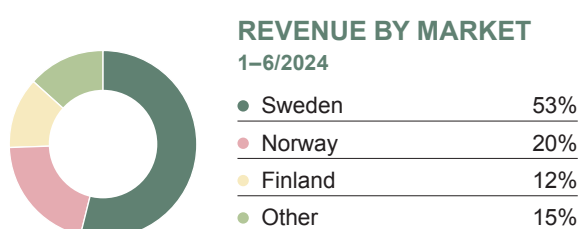
The Stockmann division also continued to make investments in digitalisation, such as RFID technology and a new data-driven staff planning solution to enhance efficiency. In addition, investments in Stockmann division's department store renovations were made.

REVENUE AND EARNINGS BY DIVISION

Lindex Group's reporting segments are the Lindex and Stockmann divisions. The segments are reported in accordance with IFRS 8. Unallocated items include Corporate Management, Group Finance Management, Group Treasury, Internal Audit and Investor Relations.

LINDEX DIVISION

| | 4–6/2024 | 4–6/2023 | 1–6/2024 | 1–6/2023 | 1–12/2023 |
|---|----------|----------|----------|----------|-----------|
| Revenue, EUR mill. | 169.7 | 176.2 | 300.4 | 302.7 | 633.1 |
| Revenue growth, % | -3.7 | -6.3 | -0.8 | -6.0 | -4.2 |
| Local currency revenue growth, % | -4.9 | 2.0 | -1.8 | 1.4 | 2.7 |
| Digital share of revenue, % | 18.2 | 17.2 | 20.2 | 19.0 | 19.0 |
| Digital revenue growth in local currencies, % | 0.8 | 9.7 | 4.5 | 2.1 | 4.3 |
| Gross profit, EUR mill. | 114.6 | 117.6 | 196.6 | 200.0 | 414.4 |
| Gross margin, % | 67.5 | 66.8 | 65.5 | 66.1 | 65.4 |
| Adjusted operating result, EUR mill. | 30.8 | 36.2 | 35.0 | 41.8 | 90.3 |
| Adjusted operating margin, % | 18.2 | 20.6 | 11.6 | 13.8 | 14.3 |
| Operating result, EUR mill. | 30.5 | 35.6 | 38.2 | 41.2 | 89.1 |
| Operating margin, % | 18.0 | 20.2 | 12.7 | 13.6 | 14.1 |
| Stock-in-trade (inventory), EUR mill. | | | 115.5 | 108.3 | 100.2 |
| Capital expenditure, EUR mill. | 8.7 | 14.2 | 14.3 | 25.7 | 57.9 |
| Stores | | | 442 | 438 | 439 |



April–June 2024

The Lindex division's revenue decreased to EUR 169.7 (176.2) million and declined by 3.7%. In local currencies, the revenue decreased by 4.9%, with stores showing a decline of 6.0% and digital channels showing an increase of 0.8%. Digital revenue accounted for 18.2% (17.2) of Lindex's revenue. Lindex's revenue developed well in April and May, but decreased due to a decline in visitor numbers in stores in June. Fashion market data also shows a declining trend for June. Kidswear was the best performing category with sales level with the comparison period.

Customers' average purchase increased, and the number of active and new customers continued to grow. During the quarter, Lindex continued to expand its market presence with partnerships. The launch of Lindex's kidswear selection in the Stockmann department stores and online is an example of the Group synergies captured.

The gross profit declined to EUR 114.6 (117.6) million. The gross margin increased to 67.5% (66.8), mainly as a consequence of a lower share of promotional sales which mitigated higher freight costs due to logistic challenges.

The comparable operating costs increased to EUR 66.6 (63.8) million mainly due to planned higher costs for marketing and digital development for enabling future growth. Lindex continues to focus on cost-efficiency and process automation to mitigate cost inflation.

The Lindex division's adjusted operating result decreased to EUR 30.8 (36.2) million due to lower revenue and increased operating costs. The operating result for Lindex was EUR 30.5 (35.6) million.

Capital expenditure was EUR 8.7 (14.2) million, which was mostly related to the digital store programme, omnichannel projects and the ongoing construction of the new omnichannel distribution centre. The comparison period included higher investments for

the distribution centre. The investment is proceeding according to plan and the new centre will be taken into operation in the autumn 2024.

At the end of June, Lindex had 442 stores in total, of which 408 are own stores and 34 franchise stores. Lindex opened 3 new stores and closed 2 stores during the second quarter. In addition to the Lindex division's physical stores and own digital store, the company also sells its products on third parties' digital fashion platforms and in physical stores.

January–June 2024

The Lindex division's revenue decreased by 0.8% to EUR 300.4 (302.7) million. In local currencies, the revenue decreased by 1.8%, with stores showing a decline of 3.2% which is explained by the revenue decline in June, and digital channels increasing by 4.5%. Digital revenue accounted for 20.2% (19.0) of Lindex's revenue.

The gross profit declined and totalled EUR 196.6 (200.0) million, and the gross margin declined to 65.5% (66.1). The lower gross profit is explained by the decreased revenue combined with higher freight costs impacting the gross margin during the first quarter.

The comparable operating costs increased to EUR 126.7 (121.7) million mainly due to planned higher costs for marketing and digital development enabling future growth.

The Lindex division's adjusted operating result decreased to EUR 35.0 (41.8) million as a result of the lower revenue in June and increased operating costs. The operating result for Lindex was EUR 38.2 (41.2) million.

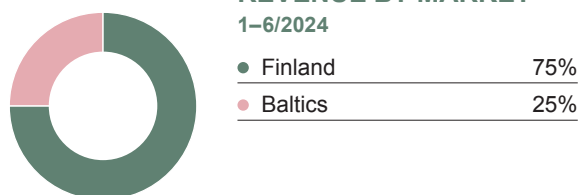
Capital expenditure was EUR 14.3 (25.7) million. The comparison period included higher investments for the Lindex omnichannel distribution centre.

STOCKMANN DIVISION

| | 4-6/2024 | 4-6/2023 | 1-6/2024 | 1-6/2023 | 1-12/2023 |
|---------------------------------------|----------|----------|----------|----------|-----------|
| Revenue, EUR mill. | 81.9 | 75.8 | 144.1 | 147.8 | 318.5 |
| Revenue growth, % | 8.0 | -6.4 | -2.5 | 3.2 | -0.6 |
| Digital share of revenue, % | 15.3 | 13.3 | 13.1 | 12.2 | 12.4 |
| Digital revenue growth, % | 24.1 | -14.7 | 4.7 | -7.1 | -2.2 |
| Gross profit, EUR mill. | 36.3 | 33.9 | 62.9 | 63.5 | 139.8 |
| Gross margin, % | 44.4 | 44.7 | 43.6 | 43.0 | 43.9 |
| Adjusted operating result, EUR mill. | -0.6 | -3.5 | -10.0 | -10.5 | -6.3 |
| Adjusted operating margin, % | -0.7 | -4.6 | -6.9 | -7.1 | -2.0 |
| Operating result, EUR mill. | -8.3 | -3.1 | -20.2 | -10.1 | -5.6 |
| Operating margin, % | -10.2 | -4.1 | -14.0 | -6.8 | -1.7 |
| Stock-in-trade (inventory), EUR mill. | | | 58.3 | 63.5 | 62.6 |
| Capital expenditure, EUR mill. | 1.3 | 1.9 | 2.6 | 4.0 | 7.2 |

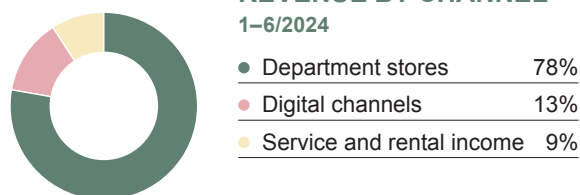
REVENUE BY MARKET

1-6/2024



REVENUE BY CHANNEL

1-6/2024



April-June 2024

The Stockmann division's revenue increased to EUR 81.9 (75.8) million. The division's revenue in Finland totalled EUR 63.2 (59.1) million and in the Baltics EUR 18.7 (16.7) million. The digital sales accounted for 15.3% (13.3) of total sales. The main reason for the revenue increase both in department stores and digital channels was the timing and success of the Crazy Days campaign. In the comparison period, Crazy Days was partly ongoing in March, while in 2024, the campaign was held at the beginning of the second quarter in April, and it performed better than in the previous year. During the quarter, the revenue increased for all the categories with the strongest growth coming from beauty.

Stockmann continued to further leverage the loyalty programme and elevate its offering in line with the strategy. The amount of active and new loyal customers grew and share of revenue from loyal customers increased. Customer communication was further enhanced through personalisation and data-driven marketing automation. Stockmann's offering was further developed towards luxury through new brand launches and concession partnerships.

The gross profit improved to EUR 36.3 (33.9) million due to the increased sales. The gross margin decreased to 44.4% (44.7) due to a higher share of promotional sales related to the timing of the Crazy Days campaign. The inventories declined due to good inventory management including lower intake.

The comparable operating costs decreased to EUR 29.4 (30.4) million as a result of continued successful cost savings which also mitigated the effect of inflation. Going forward, the ongoing investments in the digitalisation of logistics, warehouse automation and sales processes will further improve cost-efficiency. A new data-driven staff planning solution was implemented to enhance operational efficiency.

The adjusted operating result improved to EUR -0.6 (-3.5) million due to the increased revenue and successful cost savings. The operating result for the quarter declined to EUR -8.3 (-3.1) million impacted by costs related to the restructuring programme.

Capital expenditure during the quarter was EUR 1.3 (1.9) million which was mainly related to investments in digital growth, omnichannel capabilities and department store renovations.

During the quarter, the Stockmann division started to apply its revised organisational structure that will support efficient strategy implementation. The changes improving efficiency, simplifying management structures as well as clarifying roles and responsibilities affected part of the Stockmann division's personnel in all operating countries: Finland, Estonia and Latvia. The new organisation became valid after the reporting period, on 1 July 2024. The changes are estimated to generate annual savings of EUR 2.7 million, materialising from 2025 onwards.

January-June 2024

The Stockmann division's revenue decreased to EUR 144.1 (147.8) million. The division's revenue in Finland totalled EUR 108.7 (112.0) million and in the Baltics EUR 35.3 (35.8) million. The digital sales increased by 4.7% and accounted for 13.1% (12.2) of total sales. The best performing categories were beauty and food. The revenue decline is mostly explained by the sales of the fashion category. Stockmann's fashion sales developed in line with the overall performance of the fashion market, which was below the previous year.

The gross profit decreased to EUR 62.9 (63.5) million due to the decreased sales. The gross margin increased to 43.6% (43.0) due to good inventory management.

The comparable operating costs decreased to EUR 57.7 (60.3) million due to the continued successful cost saving actions.

The adjusted operating result improved to EUR -10.0 (-10.5) million due to cost savings. The operating result declined to EUR -20.2 (-10.1) million impacted by costs related to the restructuring programme.

Capital expenditure was EUR 2.6 (4.0) million and mainly related to investments in digital growth and department store renovations.

SUSTAINABILITY

Sustainability is embedded in Lindex Group's business plans and strategies. The Lindex and Stockmann divisions have their own sustainability strategies with climate, circularity, and human rights as common themes. Lindex's sustainability promise is to make a difference for future generations and Stockmann is aiming at resource-wise retail business.

In June, the Science Based Targets initiative (SBTi) approved Lindex Group's emission reduction target, which is to reduce absolute greenhouse gas emissions from its own operations and value chain by 42% by 2030 compared to 2022. The target includes FLAG (Forest, Land and Agriculture) targets covering emissions that come from land use and land management connected to the Group's raw materials. The SBTi's validation confirms that Lindex Group's climate strategy and target are in line with the Paris Agreement to limit global warming, ensuring they are scientifically robust.

The Lindex division continued its progress towards the target of 100% recycled or sustainably sourced materials by 2026. In January–June 2024, 84% of Lindex's materials were recycled or sustainably sourced, and to gain access to new innovative materials, the division is engaging in cross-industry collaborations. One example of this is a collaboration with Södra and its unique and innovative process OnceMore, which combines post-consumer textile waste with wood fibres from Swedish forests. Since 2022, Lindex has produced over 1 500 000 garments based on OnceMore, and in May, it launched a Lindex Studio x OnceMore collection.

PERSONNEL

Lindex Group's average number of personnel during the reporting period was 6 021 (6 082). In terms of full-time equivalents, the average number of employees was 4 208 (4 281). At the end of June, Lindex Group's personnel numbered 6 438 (6 527), of whom 1 607 (1 673) were working in Finland, 2 311 (2 348) in Sweden and 2 520 (2 506) in other countries. The Group's wages and salaries amounted to EUR 81.1 (82.2) million in the reporting period.

During the quarter, the Stockmann division started to apply its revised organisational structure that will support efficient strategy implementation. The changes for improving efficiency, simplifying management structures as well as clarifying roles and responsibilities affected part of the Stockmann division's personnel in all operating countries: Finland, Estonia and Latvia. In Finland, the plans were addressed in change negotiations, which were concluded in April. The new organisation became valid after the reporting period, on 1 July 2024. The changes are estimated to generate annual savings of EUR 2.7 million, materialising from 2025 onwards.

CHANGES IN MANAGEMENT

On 26 April 2024, Lindex Group announced that its Chief Financial Officer (CFO) and member of the Group Management Team Annelie Forsberg would be leaving the company to pursue new career opportunities outside the company. She will continue working at the Group until the end of August 2024. After the review period, Lindex Group appointed Henrik Henriksson, M.B.A., Finance and General Management, as the company's new Chief Financial Officer (CFO) and a member of the Group Management Team. In addition to his role as Group CFO, Henriksson will also act as the Lindex division's CFO. He will take up his new position on 1 September 2024.

On 14 May 2024, Lindex Group announced that Chief Operating Officer (COO) of the Stockmann division and member of the Group Management Team Tove Westermarck would be leaving the company to join a new employer. On 19 June 2024, Riku Lyly, M.Sc., was appointed as interim Chief Operating Officer (COO) of Stockmann division. He will start in the position on 15 August 2024. Westermarck will support Lyly to secure a smooth transition.

ANNUAL GENERAL MEETING 2024

The Annual General Meeting (AGM), held on 21 March 2024, adopted the financial statements for the financial year 1 January – 31 December 2023, granted discharge from liability to the persons who had acted as members of the Board of Directors and as CEO during the financial year and resolved that no dividend be paid for the financial year 2023.

The AGM resolved to change the company's business name from Stockmann plc to Lindex Group plc, and to change Article 1 of the company's Articles of Association as follows: The company's business name in English is Lindex Group plc, in Finnish Lindex Group Oyj, in Swedish Lindex Group Abp and it is domiciled in Helsinki. Furthermore, the AGM decided to change the company's Articles of Association to enable the arrangement of a General Meeting as a virtual meeting without a meeting venue as an alternative for a physical meeting or a hybrid meeting.

The decisions by the AGM were published in full as a stock exchange release on 21 March 2024.

SHARES AND SHARE CAPITAL

At the end of June, Lindex Group plc had a total of 161 622 896 shares.

According to the restructuring programme, the company may not distribute the company's assets to shareholders during the implementation of the repayment schedule under the restructuring programme.

At the end of June, the share capital was EUR 77.6 million and the market capitalisation stood at EUR 538.2 million (325.4). The price of a LINDEX share was EUR 3.33 (2.05) at the end of June 2024. In January–June, the highest price of a LINDEX share was EUR 3.51 (2.29) and the lowest price was EUR 2.71 (1.68). A total of 15.2 million shares were traded on Nasdaq Helsinki in January–June. This corresponds to 9.6% of the average number of shares.

The company does not hold any of its own shares, and the Board of Directors has no valid authorisations to purchase company shares. At the end of June, Lindex Group had 41 395 (43 552) shareholders. Foreign ownership was 27.0% (21.4).

BUSINESS CONTINUITY, RISKS AND UNCERTAINTIES

Lindex Group is exposed to risks that arise from the operating environment, risks related to the company's own operations and supply chain as well as financial risks. The Group's key risks are related to the macroeconomic situation and its possible negative effects on consumer behaviour as well as currency exchange rate fluctuations. As the Group's supply chain is global, unexpected logistics problems could increase freight costs and lead times. In addition, Lindex Group's business is affected by normal, seasonal fluctuations during the year. More detailed information on Lindex Group's risks is given in the Financial Review 2023 at <https://report.stockmanngroup.com/year2023/>.

Lindex Group plc's restructuring programme is proceeding according to plan, which means that all of Stockmann's department store properties have been sold and all interest-bearing debt has been paid except for a bond of EUR 73.1 million. At the end of June, there was one remaining disputed claim regarding the termination of a lease agreement that must be settled before the restructuring process can end.

DISPUTES RELATED TO THE RESTRUCTURING PROCESS

All confirmed undisputed debts have been duly paid. There was still one disputed claim left at the end of June with the total amount of EUR 15.9 million. By end of June 2023, the comparable disputed amount was EUR 52.0 million, which consisted of four disputed claims. The remaining disputed claim is related to the termination of a long-term lease of premises, where the creditor is claiming payment for all remaining years in the terminated lease contract. The supervisor of the restructuring programme has disputed the claim and considers it justified to pay 18 months' compensation for the lease.

Lindex Group plc has made a provision of EUR 15.9 million for the disputed claim and is having ongoing discussions with the creditor and the supervisor of the restructuring programme to solve the dispute. If it is not solved with the creditor and the administrator, the dispute will be settled in the District Court. After the claim has been solved or settled, the creditor will be entitled to convert its receivable to shares and bond.

LähiTapiola Keskustakiinteistöt Ky, the landlord of Stockmann's Tapiola department store, initiated arbitration proceedings against Lindex Group plc in which the company demanded up to EUR 43.4 million in compensation from Lindex Group plc in accordance with section 27, subsection 1 of the Restructuring Act. The supervisor of the restructuring proceedings disputed the demand of LähiTapiola Keskustakiinteistöt Ky in the restructuring programme to the extent that it exceeds EUR 3.5 million. In connection with the same, LähiTapiola Keskustakiinteistöt Ky filed a claim against Lindex Group plc, Stockmann AS and the supervisor at the Helsinki District Court to leave the matter in abeyance. On 31 August 2022, the Arbitration Court in its arbitration decision partially rejected the claims of LähiTapiola Keskustakiinteistöt Ky and confirmed that the compensation to be paid to LähiTapiola Keskustakiinteistöt Ky is EUR 19.3 million, of which a previously agreed undisputed amount of EUR 3.4 million was converted to shares and paid. Lindex Group plc has filed a claim in the District Court regarding the nullity and the application for annulment regarding the decision given in the arbitration proceedings between LähiTapiola Keskustakiinteistöt Ky and Lindex Group plc. As a result, EUR 15.9 million is seen as a disputed case again. The remaining compensation to be paid has been recognised as a provision and will be re-classified as restructuring debt after the confirmation of the Court. An arbitration procedure separate from Lindex Group plc's arbitration procedure is in progress between LähiTapiola and Stockmann AS concerning the amount of compensation to be paid to LähiTapiola

as part of the restructuring proceedings, as well as a separate dispute in the Helsinki District Court. In addition, concerning this same amount of compensation, a dispute is in progress between the supervisor and LähiTapiola. The supervisor deems LähiTapiola's receivable to be under dispute until the claims mentioned above have been finally resolved. The supervisor has announced to the company and the Helsinki District Court that the supervisor will not request the District Court to amend the restructuring programme based on the arbitration decision while the receivable is under dispute. It is the supervisor's view that no payment based on the arbitration decision must be made to LähiTapiola while the amount of the receivable is under dispute, because the company, the supervisor and Stockmann AS consider the arbitration decision to be erroneous. LähiTapiola has applied to the Helsinki District Court to amend Lindex Group plc's restructuring programme so that the amount of the restructuring debt, based on the arbitration decision, would be confirmed at EUR 19.3 million. Lindex Group plc, Stockmann AS and the supervisor objected to the application because the claimed amount is still disputed. The District Court and Court of Appeal have rejected LähiTapiola's application. LähiTapiola applied for leave to appeal to the Supreme Court. The leave to appeal was not granted.

Nordika II SHQ Oy, the landlord of Lindex Group plc's former Takomotie office space, had filed a claim with the Helsinki District Court in which the company demanded compensation amounting to a maximum of EUR 14.5 million from Lindex Group plc in accordance with section 27, subsection 1 of the Restructuring Act. This claim was disputed by the supervisor of the restructuring programme to the extent that it exceeds EUR 1.3 million. The EUR 1.3 million was converted to shares and paid in March 2022, but the difference was still a claim. In the same claim, Nordika II SHQ Oy had named the supervisor and Lindex Group plc as respondents. In April 2024, Lindex Group plc and disputed creditor Nordika II SHQ Oy reached a settlement agreement, which ended the disputed claims between the parties concerning the restructuring programme. The Helsinki District Court confirmed the amendment of the restructuring programme's payment programme on 6 June 2024 and the settlement agreement is in the process of being executed.

Tampereen Seudun Osuuspankki, the second lessor of the Tampere department store, had initiated proceedings at the Pirkanmaa District Court in which the company demands up to EUR 14.5 million compensation from Lindex Group plc in accordance with section 27, subsection 1 of the Restructuring Act. In the restructuring programme, the supervisor had disputed the claim presented by Tampereen Seudun Osuuspankki during the restructuring proceedings (at which time the maximum amount of the claim was EUR 17.7 million) to the extent that it exceeded EUR 2.0 million. On 6 February 2024, Lindex Group plc and Tampereen Seudun Osuuspankki reached a settlement agreement, which ended the disputed claims between the parties concerning the restructuring programme. The Helsinki District Court confirmed the amendment of the restructuring programme's payment programme on 26 March 2024, and the settlement agreement was executed in June 2024.

On 25 January 2024, the company's Board of Directors decided, in accordance with the restructuring programme and pursuant to the authorisation granted by the Annual General Meeting, to issue 307 489 new shares of the company in deviation from the shareholders' pre-emptive subscription rights to a creditor of the company whose previously conditional or disputed restructuring debt under the restructuring programme were confirmed to its final amount by 9 November 2023. The new shares were registered with the Finnish Trade Register on 26 January 2024.

On 25 January 2024, Lindex Group plc announced that it had received and verified one subscription form from an entitled person whose previously conditional or disputed receivable subject to the payment programme of the restructuring

programme has been clarified and the final amounts of such receivable has been confirmed. The Subsequent Bonds duly subscribed for by such entitled person amount to the aggregate principal amount of EUR 1 120 000. The receivable of the entitled person will be converted, by way of set-off, into Subsequent Bonds. The Subsequent Bonds are settled through the clearance system of Euroclear Finland Ltd and will be recorded on the book-entry accounts maintained by Euroclear Finland Ltd as soon as practicably possible. Lindex Group plc also submitted an application for the issued Subsequent Bonds to be admitted to trading on the list of Nasdaq Helsinki Ltd together with the already trading fungible Bonds under the trading code "STCJ001026".

On 19 June 2024, the company's Board of Directors decided, in accordance with the restructuring programme and pursuant to the authorization granted by the Annual General Meeting, to issue 2 599 852 new shares of the company in deviation from the shareholders' pre-emptive subscription rights to creditors of the company whose previously conditional or disputed restructuring debts under the restructuring programme were confirmed to their final amounts by 13 June 2024, and approved the subscriptions made in the share issue. The new shares were registered with the Finnish Trade Register on 24 June 2024.

EVENTS AFTER THE REPORTING PERIOD

Henrik Henriksson appointed CFO of Lindex Group

On 4 July 2024, Lindex Group plc announced it had appointed Henrik Henriksson, M.B.A., Finance and General Management, as the company's new Chief Financial Officer (CFO) and a member of the Group Management Team. In addition to his role as Group CFO, Henriksson will also act as the Lindex division's CFO. He will take up his new position on 1 September 2024, reporting to the Group CEO Susanne Ehnåge, and will be based in Sweden.

Lindex Group lowered its 2024 guidance for the revenue due to volatility of the fashion market, guidance for the adjusted operating result unchanged

On 15 July 2024, Lindex Group plc provided an update to its financial guidance for the full-year 2024. The Group decided to lower its 2024 guidance for the development of the Group's revenue. The 2024 guidance regarding the development of adjusted operating result remained unchanged. The change in revenue guidance was related to the challenging market situation and more specifically, to the volatility of the fashion market on Lindex Group's main markets.

New guidance for 2024, updated on 15 July 2024:

In 2024, Lindex Group expects its revenue in local currencies to be in the range of -2% to +2% compared to 2023. The Group's adjusted operating result is estimated to be EUR 70–90 million. Foreign exchange rate fluctuations may have a significant effect on the adjusted operating result.

Previous guidance for 2024, published on 9 February 2024:

In 2024, Lindex Group expects its revenue to increase by 1–3% in local currencies compared to 2023. The Group's adjusted operating result is estimated to be EUR 70–90 million. Foreign exchange rate fluctuations may have a significant effect on the adjusted operating result.

FINANCIAL RELEASES IN 2024

Lindex Group will publish its Interim Report for January–September on 25 October 2024.

WEBCAST FOR ANALYSTS AND THE MEDIA

A media and analyst briefing will be held in English as a live webcast today, on 19 July 2024 at 10:00 a.m. EEST. The event can be followed via [this link](#). The recording and presentation material will be available on the company's website after the event.

Helsinki, 18 July 2024

Lindex Group plc
Board of Directors

Further information:

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CONDENSED FINANCIAL STATEMENTS

This Half-year Financial Report has been prepared in compliance with IAS 34. The figures are unaudited.

CONSOLIDATED INCOME STATEMENT

| EUR mill. | 1.1.–30.6.2024 | 1.1.–30.6.2023 | 1.1.–31.12.2023 |
|--|----------------|----------------|-----------------|
| REVENUE | 444.4 | 450.4 | 951.7 |
| Other operating income | 4.5 | 0.0 | 2.6 |
| Materials and services | -184.9 | -186.9 | -397.5 |
| Employee benefit expenses | -105.7 | -107.9 | -212.5 |
| Depreciation, amortisation and impairment losses | -50.1 | -50.7 | -100.2 |
| Other operating expenses | -95.4 | -77.6 | -167.6 |
| Total expenses | -436.1 | -423.1 | -877.8 |
| OPERATING PROFIT/LOSS | 12.7 | 27.3 | 76.5 |
| Financial income | 3.4 | 2.7 | 5.1 |
| Financial expenses | -18.0 | -17.0 | -35.0 |
| Total financial income and expenses | -14.6 | -14.3 | -29.9 |
| PROFIT/LOSS BEFORE TAX | -1.9 | 13.0 | 46.6 |
| Income taxes | -6.5 | 20.3 | 5.0 |
| NET PROFIT/LOSS FOR THE PERIOD | -8.4 | 33.3 | 51.7 |
| Profit/loss for the period attributable to: | | | |
| Equity holders of the parent company | -8.4 | 33.3 | 51.7 |
| Earnings per share, EUR: | | | |
| From the period result, basic | -0.05 | 0.21 | 0.33 |
| From the period result, diluted | -0.05 | 0.21 | 0.33 |

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

| EUR mill. | 1.1.–30.6.2024 | 1.1.–30.6.2023 | 1.1.–31.12.2023 |
|---|----------------|----------------|-----------------|
| PROFIT/LOSS FOR THE PERIOD | -8.4 | 33.3 | 51.7 |
| Other comprehensive income: | | | |
| Items that may be subsequently reclassified to profit and loss | | | |
| Exchange differences on translating foreign operations, before tax | -12.5 | -28.6 | 1.6 |
| Exchange differences on translating foreign operations, net of tax | -12.5 | -28.6 | 1.6 |
| Cash flow hedges, before tax | 2.2 | 2.0 | -0.8 |
| Cash flow hedges, net of tax | 2.2 | 2.0 | -0.8 |
| Other comprehensive income for the period, net of tax | -10.3 | -26.7 | 0.9 |
| TOTAL COMPREHENSIVE INCOME FOR THE PERIOD | -18.7 | 6.6 | 52.6 |
| Total comprehensive income attributable to: | | | |
| Equity holders of the parent company | -18.7 | 6.6 | 52.6 |

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

| EUR mill. | 30.6.2024 | 30.6.2023 | 31.12.2023 |
|--|----------------|----------------|----------------|
| ASSETS | | | |
| NON-CURRENT ASSETS | | | |
| Intangible assets | | | |
| Goodwill | 244.7 | 235.4 | 250.6 |
| Trademark | 80.0 | 77.0 | 81.9 |
| Intangible rights | 32.5 | 27.4 | 32.4 |
| Other intangible assets | 0.3 | 0.5 | 0.4 |
| Advance payments and construction in progress | 0.9 | 2.7 | 0.7 |
| Intangible assets, total | 358.4 | 343.0 | 366.0 |
| Property, plant and equipment | | | |
| Land and water | 0.2 | 0.2 | 0.2 |
| Machinery and equipment | 43.4 | 37.4 | 39.3 |
| Modification and renovation expenses for leased premises | 3.8 | 4.6 | 4.2 |
| Right-of-use assets | 469.9 | 416.4 | 440.5 |
| Advance payments and construction in progress | 77.0 | 51.6 | 77.9 |
| Property, plant and equipment, total | 594.3 | 510.2 | 562.1 |
| Investment properties | 0.5 | 0.5 | 0.5 |
| Non-current receivables | 3.1 | 2.9 | 3.2 |
| Other investments | 0.4 | 0.4 | 0.4 |
| Deferred tax assets | 29.9 | 29.5 | 30.3 |
| NON-CURRENT ASSETS, TOTAL | 986.7 | 886.6 | 962.4 |
| CURRENT ASSETS | | | |
| Inventories | 173.8 | 171.8 | 162.9 |
| Current receivables | | | |
| Interest-bearing receivables | | 0.0 | |
| Income tax receivables | 1.7 | 0.1 | 5.3 |
| Non-interest-bearing receivables | 48.1 | 40.6 | 42.0 |
| Current receivables, total | 49.8 | 40.7 | 47.3 |
| Cash and cash equivalents | 103.1 | 132.7 | 137.5 |
| CURRENT ASSETS, TOTAL | 326.7 | 345.2 | 347.7 |
| ASSETS, TOTAL | 1 313.5 | 1 231.9 | 1 310.2 |
| EUR mill. | 30.6.2024 | 30.6.2023 | 31.12.2023 |
| EQUITY AND LIABILITIES | | | |
| EQUITY | | | |
| Share capital | 77.6 | 77.6 | 77.6 |
| Invested unrestricted equity fund | 78.6 | 75.9 | 75.9 |
| Other funds | 0.5 | 1.1 | -1.6 |
| Translation differences | -29.8 | -47.6 | -17.3 |
| Retained earnings | 248.6 | 238.1 | 256.9 |
| Equity attributable to equity holders of the parent company | 375.5 | 345.1 | 391.5 |
| EQUITY, TOTAL | 375.5 | 345.1 | 391.5 |
| NON-CURRENT LIABILITIES | | | |
| Deferred tax liabilities | 49.8 | 38.4 | 51.0 |
| Non-current interest-bearing financing liabilities | 73.1 | 71.9 | 71.9 |
| Non-current lease liabilities | 527.8 | 478.5 | 505.6 |
| Non-current non-interest-bearing liabilities and provisions | 0.5 | 0.1 | 0.3 |
| NON-CURRENT LIABILITIES, TOTAL | 651.1 | 588.9 | 628.9 |
| CURRENT LIABILITIES | | | |
| Current lease liabilities | 86.3 | 77.6 | 81.6 |
| Current non-interest-bearing liabilities | | | |
| Trade payables and other current liabilities | 179.5 | 168.2 | 178.4 |
| Income tax liabilities | 5.1 | 34.1 | 11.7 |
| Current provisions | 15.9 | 18.1 | 18.0 |
| Current non-interest-bearing liabilities, total | 200.5 | 220.4 | 208.2 |
| CURRENT LIABILITIES, TOTAL | 286.9 | 297.9 | 289.8 |
| LIABILITIES, TOTAL | 938.0 | 886.8 | 918.6 |
| EQUITY AND LIABILITIES, TOTAL | 1 313.5 | 1 231.9 | 1 310.2 |

CONSOLIDATED CASH FLOW STATEMENT

| EUR mill. | 1.1.-30.6.2024 | 1.1.-30.6.2023 | 1.1.-31.12.2023 |
|--|----------------|----------------|-----------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Profit/loss for the period | -8.4 | 33.3 | 51.7 |
| Adjustments for: | | | |
| Depreciation, amortisation and impairment losses | 50.1 | 50.7 | 100.2 |
| Gains (-) and losses (+) of disposals of fixed assets and other non-current assets | 0.0 | 0.7 | -1.3 |
| Interest and other financial expenses | 18.0 | 17.0 | 34.9 |
| Interest income | -3.4 | -2.7 | -5.1 |
| Income taxes | 6.5 | -20.3 | -5.0 |
| Other adjustments | 9.3 | -0.1 | 0.6 |
| Working capital changes: | | | |
| Increase (-) / decrease (+) in inventories | -13.2 | -4.2 | 11.2 |
| Increase (-) / decrease (+) in trade and other current receivables | -7.8 | 0.7 | 1.6 |
| Increase (+) / decrease (-) in current liabilities | -1.9 | -5.5 | -7.1 |
| Interest expenses paid | -18.2 | -16.7 | -33.3 |
| Interest received from operating activities | 1.3 | 1.3 | 3.5 |
| Income taxes paid from operating activities | -9.5 | -18.1 | -49.7 |
| Net cash from operating activities | 22.7 | 35.9 | 102.2 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| Purchase of tangible and intangible assets | -16.7 | -29.5 | -65.4 |
| Security deposit | 0.0 | 0.0 | -0.1 |
| Investments in subsidiary shares | | -0.2 | -0.2 |
| Other investments | | -0.2 | -0.2 |
| Net cash used in investing activities | -16.7 | -29.9 | -65.9 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| Payment of lease liabilities | -37.8 | -33.9 | -66.3 |
| Net cash used in financing activities | -37.8 | -33.9 | -66.3 |
| NET INCREASE/DECREASE IN CASH AND CASH EQUIVALENTS | -31.8 | -27.9 | -30.0 |
| Cash and cash equivalents at the beginning of the period | 137.5 | 167.9 | 167.9 |
| Net increase/decrease in cash and cash equivalents | -31.8 | -27.9 | -30.0 |
| Effects of exchange rate fluctuations on cash held | -2.6 | -7.2 | -0.3 |
| Cash and cash equivalents at the end of the period | 103.1 | 132.7 | 137.5 |

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

| | Share capital | Reserve for unrestricted equity | Hedging reserve | Other reserves | Translation differences | Retained earnings | Total |
|---|---------------|---------------------------------|-----------------|----------------|-------------------------|-------------------|--------------|
| EUR mill. | | | | | | | |
| EQUITY 1.1.2024 | 77.6 | 75.9 | -1.8 | 0.2 | -17.3 | 256.9 | 391.5 |
| Profit/loss for the period | | | | | | -8.4 | -8.4 |
| Exchange differences on translating foreign operations | | | | | -12.5 | | -12.5 |
| Cash flow hedges | | | 2.2 | | | | 2.2 |
| Total comprehensive income for the period | | | 2.2 | | -12.5 | -8.4 | -18.7 |
| Share issue to creditors for unsecured restructuring debt | | 2.6 | | | | | 2.6 |
| Share-based payments | | | | | | 0.0 | 0.0 |
| Other changes in equity total | | 2.6 | | | | 0.0 | 2.7 |
| EQUITY 30.6.2024 | 77.6 | 78.6 | 0.3 | 0.2 | -29.8 | 248.6 | 375.5 |

| | Share capital | Reserve for unrestricted equity | Hedging reserve | Other reserves | Translation differences | Retained earnings | Total |
|---|---------------|---------------------------------|-----------------|----------------|-------------------------|-------------------|--------------|
| EUR mill. | | | | | | | |
| EQUITY 1.1.2023 | 77.6 | 73.3 | -1.1 | 0.1 | -18.9 | 204.6 | 335.6 |
| Profit/loss for the period | | | | | | 33.3 | 33.3 |
| Exchange differences on translating foreign operations | | | | | -28.6 | | -28.6 |
| Cash flow hedges | | | 2.0 | | | | 2.0 |
| Total comprehensive income for the period | | | 2.0 | | -28.6 | 33.3 | 6.6 |
| Share issue to creditors for unsecured restructuring debt | | 2.6 | | | | | 2.6 |
| Share-based payments | | | | | | 0.3 | 0.3 |
| Other changes | | | | 0.1 | | -0.1 | |
| Other changes in equity total | | 2.6 | | 0.1 | | 0.1 | 2.8 |
| EQUITY 30.6.2023 | 77.6 | 75.9 | 0.9 | 0.2 | -47.6 | 238.1 | 345.1 |

| | Share capital | Reserve for unrestricted equity | Hedging reserve | Other reserves | Translation differences | Retained earnings | Total |
|---|---------------|---------------------------------|-----------------|----------------|-------------------------|-------------------|--------------|
| EUR mill. | | | | | | | |
| EQUITY 1.1.2023 | 77.6 | 73.3 | -1.1 | 0.1 | -18.9 | 204.6 | 335.6 |
| Profit/loss for the period | | | | | | 51.7 | 51.7 |
| Exchange differences on translating foreign operations | | | | | 1.6 | | 1.6 |
| Cash flow hedges | | | -0.8 | | | | -0.8 |
| Total comprehensive income for the period | | | -0.8 | | 1.6 | 51.7 | 52.6 |
| Share issue to creditors for unsecured restructuring debt | | 2.6 | | | | | 2.6 |
| Share-based payments | | | | | | 0.8 | 0.8 |
| Other changes | | | | 0.1 | | -0.1 | |
| Other changes in equity total | | 2.6 | | 0.1 | | 0.6 | 3.3 |
| EQUITY 31.12.2023 | 77.6 | 75.9 | -1.8 | 0.2 | -17.3 | 256.9 | 391.5 |

NOTES TO THE FINANCIAL STATEMENTS, CONDENSED

ACCOUNTING POLICIES

This half-year financial report has been prepared in compliance with IAS 34. The accounting policies and calculation methods are consistent with those of the annual financial statements for 2023. The figures are unaudited.

Corporate restructuring programme

In a decision on 9 February 2021, the Helsinki District Court approved Lindex Group plc's ("the Company") restructuring programme, and the restructuring proceedings were ended. The restructuring programme is based on the continuation of Stockmann's department store operations, the sale and leaseback of the department store properties located in Helsinki, Tallinn and Riga and the continuation of Lindex's business operations as a fixed part of the Lindex Group.

The restructuring programme is proceeding according to plan, which means that all Stockmann's department store properties have been sold and all interest-bearing debt has been paid except for the bond of EUR 73.1 million. There is still one disputed claim regarding termination of lease agreement which must be settled before the restructuring process can end.

The Company's Board of Directors decided on 25 January 2024, in accordance with the restructuring programme and pursuant to the authorisation granted by the Annual General Meeting, to issue 307,489 new shares of the Company in deviation from the shareholders' pre-emptive subscription rights to a creditor of the Company whose previously conditional or disputed restructuring debt under the restructuring programme had been confirmed to its final amount by 9 November 2023 and approved the subscription made in the share issue. The subscription price in the share issue was EUR 0.9106 per share, which was paid by setting off restructuring debt in accordance with the restructuring programme. Due to the share issue, the total number of shares in the Company increased by 307,489 shares to 159,023,044 shares.

On 25 January 2024, the Company announced that it had received and verified one subscription form from an entitled person whose previously conditional or disputed receivable subject to the payment programme of the restructuring programme had been clarified and the final amounts of such receivable had been confirmed. The subsequent bonds duly subscribed for by such entitled person amount to the aggregate principal amount of EUR 1,120,000. The receivable of the entitled person was converted, by way of set-off, into subsequent bonds.

The Company's Board of Directors decided on 19 June 2024, in accordance with the restructuring programme and pursuant to the authorization granted by the Annual General Meeting, to issue 2,599,852 new shares of the Company in deviation from the shareholders' pre-emptive subscription rights to creditors of the Company whose previously conditional or disputed restructuring debts under the restructuring programme have been confirmed to their final amounts by 13 June 2024 and approved the subscriptions made in the share issue. The subscription price in the share issue was EUR 0.9106 per share, which was paid by setting off restructuring debt in accordance with the restructuring programme. As a result of the Share Issue, the total number of shares in the Company increased by 2,599,852 shares to a total of 161,622,896 shares.

Under the restructuring programme, the Company has restructuring debt that is conditional, the maximum amount or disputed in respect of which the amount subject to the payment programme will be confirmed later and the creditors of such restructuring debt will be entitled to convert their receivables to shares and bonds after their respective receivables have been confirmed. The conversion to shares will take place in accordance with the terms as stated in Chapter 14.5.2. of the restructuring programme with a subscription price of 0.9106 euro per share. The conversion to bonds will take place according to the terms as stated in Chapter 14.5.4 of the restructuring programme on a euro-for-euro basis.

Business continuity

Lindex Group's consolidated financial statements have been prepared based on the principle of business continuity. The Group's ability to continue its operations is dependent on the profitability of its business and the implementation of the restructuring programme prepared for Lindex Group plc. The profitability of the Group's business is dependent on future market conditions and the Group's ability to execute its business plan successfully.

Helsinki District Court approved Lindex Group plc's restructuring programme in February 2021. The eight-year restructuring programme is based on the continuation of the Company's department store operations, the sale and lease back of the department store properties in Helsinki, Tallinn and Riga and the continuation of Lindex business operations under the ownership of the Lindex Group. The restructuring process is proceeding according to plan, which means that all Stockmann's department store properties have been sold and both the secured restructuring debt and undisputed unsecured restructuring debt have been paid. There is still a disputed claim regarding termination of lease agreement which must be settled before the restructuring process can end.

The current geopolitical situation is increasing inflation which may affect sales negatively due to the level of consumer confidence, as well as increased buying prices and operating costs. Further, it may cause delays in the supply chains due to issues in production and freight. The management and the Board of Directors regularly assess the operational and strategic risks associated with the current situation.

Lindex Group does not currently have any legal disputes or claims not already reported in the financial statements and there are no further indications of material threats for continuing operations or cash outflows.

Due to the nature of its business, the Lindex Group's revenues are divided to a large number of customers and no single customer poses a significant threat to the Group's cash flows.

The Board of Directors of Lindex Group plc has carefully analysed the Group's overall situation in connection with the deployment of the corporate restructuring programme and with respect to the uncertainty due to changes in the general economic situation, and its analysis confirms the adequacy of liquidity and financing for the following twelve months and thus supports the preparation of this consolidated financial statements in accordance with the principle of business continuity.

Accounting policies requiring management's judgment and key sources of uncertainty concerning estimates

In preparing the Consolidated Financial Statements in compliance with the recognition and valuation principles of IFRS, it has been necessary to make forward-looking estimates and assumptions. At the reporting date, the assumptions are related particularly to the basis for continuity, valuations of assets, exercising lease options, contingent liabilities and provisions recognised.

Lindex Group plc has duly paid all confirmed undisputed external restructuring debt, but still has one disputed claim and undisputed conditional or maximum restructuring debt. At the end of the reporting period, the amount of the disputed claims was EUR 15.9 million. The claim amount is related to termination of a long-term lease agreement for premises. The administrator of the restructuring programme has disputed the claim and considered it justified to pay 18 months' rent for the lease instead of all the years left in the terminated lease contract. The claim will be settled in District Court. Lindex Group plc has made a provision of EUR 15.9 million, which corresponds to the amount related to the disputed claim. The creditor of such restructuring debt will be entitled to convert 20 per cent of its receivable to shares after their respective receivable has been confirmed.

The Group management has assessed if there are any indications of impairment on the carrying amounts of the Group's assets and estimated the recoverable amounts of those assets. Their conclusion is that there is no need for impairment of the Group's assets. The estimates and assumptions for the consolidated financial statements are based on the management's best knowledge at the time of preparation of the financial statements. The key uncertainties, estimates and assumptions are otherwise presented in the Consolidated Financial Statements for 2023.

GROUP'S OPERATING SEGMENTS

| Revenue, EUR mill. | Q2 2024 | Q2 2023 | 1.1.–30.6.2024 | 1.1.–30.6.2023 | 1.1.–31.12.2023 |
|--|----------------|----------------|-----------------------|-----------------------|------------------------|
| Lindex | 169.7 | 176.2 | 300.4 | 302.7 | 633.1 |
| Stockmann | 81.9 | 75.8 | 144.1 | 147.8 | 318.5 |
| Group total | 251.6 | 252.0 | 444.4 | 450.4 | 951.7 |
| Reported operating profit/loss, EUR mill. | Q2 2024 | Q2 2023 | 1.1.–30.6.2024 | 1.1.–30.6.2023 | 1.1.–31.12.2023 |
| Lindex | 30.5 | 35.6 | 38.2 | 41.2 | 89.1 |
| Stockmann | -8.3 | -3.1 | -20.2 | -10.1 | -5.6 |
| Unallocated | -1.9 | -2.3 | -5.2 | -3.7 | -7.0 |
| Group total | 20.3 | 30.2 | 12.7 | 27.3 | 76.5 |
| Financial income | 0.8 | 1.7 | 3.4 | 2.7 | 5.1 |
| Financial expenses | -8.9 | -8.8 | -18.0 | -17.0 | -35.0 |
| Consolidated profit/loss before taxes | 12.2 | 23.1 | -1.9 | 13.0 | 46.6 |
| Adjustments to Operating profit/loss, EUR mill. | Q2 2024 | Q2 2023 | 1.1.–30.6.2024 | 1.1.–30.6.2023 | 1.1.–31.12.2023 |
| Lindex | -0.3 | -0.6 | 3.2 | -0.6 | -1.2 |
| Stockmann | -7.8 | 0.3 | -10.2 | 0.3 | 0.7 |
| Unallocated | -1.1 | -1.2 | -3.2 | -1.6 | -3.0 |
| Group total | -9.1 | -1.4 | -10.3 | -1.9 | -3.5 |
| Adjusted Operating profit/loss, EUR mill. | Q2 2024 | Q2 2023 | 1.1.–30.6.2024 | 1.1.–30.6.2023 | 1.1.–31.12.2023 |
| Lindex | 30.8 | 36.2 | 35.0 | 41.8 | 90.3 |
| Stockmann | -0.6 | -3.5 | -10.0 | -10.5 | -6.3 |
| Unallocated | -0.8 | -1.1 | -2.0 | -2.1 | -4.0 |
| Group total | 29.5 | 31.6 | 23.0 | 29.2 | 80.0 |
| Depreciation, amortisation and impairment losses, EUR mill. | Q2 2024 | Q2 2023 | 1.1.–30.6.2024 | 1.1.–30.6.2023 | 1.1.–31.12.2023 |
| Lindex | 17.2 | 18.2 | 35.0 | 37.0 | 72.2 |
| Stockmann | 7.5 | 6.9 | 15.1 | 13.6 | 28.0 |
| Unallocated | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Group total | 24.7 | 25.1 | 50.1 | 50.7 | 100.2 |
| Capital expenditure *), EUR mill. | Q2 2024 | Q2 2023 | 1.1.–30.6.2024 | 1.1.–30.6.2023 | 1.1.–31.12.2023 |
| Lindex | 32.2 | 31.6 | 74.0 | 80.2 | 113.4 |
| Stockmann | 3.0 | 0.0 | 9.9 | 10.1 | 61.6 |
| Unallocated | | | 0.0 | | 0.0 |
| Group total | 35.3 | 31.6 | 83.9 | 90.3 | 175.0 |
| *) Including right-of-use-assets | | | | | |
| Assets, EUR mill. | | | 30.6.2024 | 30.6.2023 | 31.12.2023 |
| Lindex | | | 969.4 | 912.8 | 935.7 |
| Stockmann | | | 343.8 | 318.6 | 374.1 |
| Unallocated | | | 0.3 | 0.5 | 0.4 |
| Group total | | | 1 313.5 | 1 231.9 | 1 310.2 |
| IFRS 16 Lease liabilities, EUR mill. | | | 30.6.2024 | 30.6.2023 | 31.12.2023 |
| Lindex | | | 286.8 | 267.5 | 257.6 |
| Stockmann | | | 327.3 | 288.5 | 329.5 |
| Unallocated | | | 0.1 | 0.0 | 0.1 |
| Group total | | | 614.1 | 556.0 | 587.2 |

INFORMATION ON MARKET AREAS

| Revenue, EUR mill. | Q2 2024 | Q2 2023 | 1.1.–30.6.2024 | 1.1.–30.6.2023 | 1.1.–31.12.2023 |
|----------------------------------|--------------|--------------|----------------|----------------|-----------------|
| Finland | 85.1 | 81.5 | 145.9 | 149.5 | 322.0 |
| Sweden*) | 88.3 | 93.4 | 159.1 | 160.9 | 332.1 |
| Norway | 35.9 | 35.8 | 60.5 | 59.7 | 126.7 |
| Other countries | 42.3 | 41.3 | 78.8 | 80.4 | 170.8 |
| Market areas total | 251.6 | 252.0 | 444.4 | 450.4 | 951.7 |
| Finland % | 33.8% | 32.3% | 32.8% | 33.2% | 33.8% |
| International operations % | 66.2% | 67.7% | 67.2% | 66.8% | 66.2% |
| | | | | | |
| Operating profit/loss, EUR mill. | Q2 2024 | Q2 2023 | 1.1.–30.6.2024 | 1.1.–30.6.2023 | 1.1.–31.12.2023 |
| Finland | -9.8 | -4.4 | -23.4 | -12.2 | -14.0 |
| Sweden*) | 26.8 | 31.9 | 31.4 | 34.3 | 75.7 |
| Norway | 1.2 | 1.3 | 2.3 | 2.3 | 4.7 |
| Other countries | 2.1 | 1.4 | 2.4 | 2.9 | 10.2 |
| Market areas total | 20.3 | 30.2 | 12.7 | 27.3 | 76.5 |
| | | | | | |
| Non-current assets, EUR mill. | | | 30.6.2024 | 30.6.2023 | 31.12.2023 |
| Finland | | | 248.0 | 220.1 | 252.2 |
| Sweden*) | | | 600.3 | 542.5 | 587.8 |
| Norway | | | 49.8 | 44.2 | 43.7 |
| Other countries | | | 58.7 | 50.3 | 48.4 |
| Market areas total | | | 956.8 | 857.1 | 932.1 |
| Finland % | | | 25.9% | 25.7% | 27.1% |
| International operations % | | | 74.1% | 74.3% | 72.9% |

*) includes franchising income

KEY FIGURES OF THE GROUP

| | 30.6.2024 | 30.6.2023 | 31.12.2023 |
|--|-----------|-----------|------------|
| Equity ratio, % | 28.6 | 28.0 | 29.9 |
| Net gearing, % | 155.6 | 143.5 | 133.2 |
| Cash flow from operating activities per share, year-to-date, EUR | 0.14 | 0.23 | 0.65 |
| Interest-bearing net debt, EUR mill. | 584.1 | 495.2 | 521.6 |
| Number of shares at the end of the period, thousands | 161 623 | 158 716 | 158 716 |
| Average no of shares, thousands | 159 081 | 156 021 | 157 379 |
| Market capitalisation, EUR mill. | 538.2 | 325.4 | 460.3 |
| Operating margin, % | 2.9 | 6.1 | 8.0 |
| Equity per share, EUR | 2.32 | 2.17 | 2.47 |
| Return on equity, rolling 12 months, % | 2.8 | 15.2 | 14.2 |
| Return on capital employed, rolling 12 months, % | 6.7 | 6.4 | 8.1 |
| Average number of employees, converted to full-time equivalents | 4 208 | 4 281 | 4 283 |
| Capital expenditure, year-to-date, EUR mill. *) | 16.9 | 29.6 | 65.1 |

*) Excluding right-of-use-assets

DEFINITIONS OF KEY FIGURES

Performance measures according to IFRS

Earnings per share = $\frac{\text{Result for the period attributable to the parent company's shareholders}}{\text{Average number of shares, adjusted for share issue}}$

Alternative performance measures

Equity ratio, % = $\frac{\text{Equity total}}{\text{Total assets} - \text{advance payments received}} \times 100$

Net gearing, % = $\frac{\text{Interest-bearing liabilities} - \text{cash and cash equivalents} - \text{interest-bearing receivables}}{\text{Equity total}} \times 100$

Cash flow from operating activities per share = $\frac{\text{Cash flow from operating activities}}{\text{Average number of shares}}$

Interest-bearing net debt = Interest-bearing liabilities – cash and cash equivalents – interest-bearing receivables

Market capitalisation = Number of shares at period end multiplied by the market quotation on the balance sheet date

Equity per share = $\frac{\text{Equity attributable to the parent company's shareholders}}{\text{Number of shares on the balance sheet date}}$

Return on equity, % = $\frac{\text{Result for the period (12 months)}}{\text{Equity total (average over 12 months)}} \times 100$

Return on capital employed, % = $\frac{\text{Result before taxes} + \text{interest and other financial expenses}}{\text{Capital employed (average over 12 months)}} \times 100$

Capital employed = Total assets – deferred tax liabilities and other non-interest-bearing liabilities (average over 12 months)

Free cash flow = EBITDA - adjustments - lease payments +/- changes in net working capital - capital expenditure

EXCHANGE RATES OF EURO

| Closing rate for the period | 30.6.2024 | 30.6.2023 | 31.12.2023 |
|-----------------------------|----------------|----------------|-----------------|
| NOK | 11.3965 | 11.7040 | 11.2405 |
| SEK | 11.3595 | 11.8055 | 11.0960 |
| Average rate for the period | 1.1.–30.6.2024 | 1.1.–30.6.2023 | 1.1.–31.12.2023 |
| NOK | 11.4934 | 11.3203 | 11.4243 |
| SEK | 11.3883 | 11.3314 | 11.4728 |

INFORMATION PER QUARTER

Consolidated income statement per quarter

| EUR mill. | Q2 2024 | Q1 2024 | Q4 2023 | Q3 2023 | Q2 2023 | Q1 2023 | Q4 2022 | Q3 2022 |
|--|---------------|---------|---------|---------|---------|---------|---------|---------|
| Continuing operations | | | | | | | | |
| Revenue | 251.6 | 192.8 | 274.3 | 226.9 | 252.0 | 198.5 | 272.6 | 244.0 |
| Other operating income | 0.0 | 4.5 | 2.1 | 0.5 | 0.0 | 0.0 | 0.0 | 0.3 |
| Materials and services | -100.6 | -84.3 | -116.5 | -94.1 | -100.5 | -86.5 | -116.1 | -105.3 |
| Employee benefit expenses | -53.3 | -52.4 | -55.5 | -49.0 | -56.1 | -51.8 | -53.7 | -50.7 |
| Depreciation, amortisation and impairment losses | -24.7 | -25.4 | -24.6 | -24.9 | -25.1 | -25.6 | -24.7 | -25.9 |
| Other operating expenses | -52.6 | -42.8 | -51.0 | -39.1 | -40.1 | -37.5 | -53.4 | -56.4 |
| Total expenses | -231.2 | -204.9 | -247.6 | -207.1 | -221.8 | -201.4 | -248.0 | -238.3 |
| Operating profit/loss | 20.3 | -7.6 | 28.9 | 20.3 | 30.2 | -2.9 | 24.6 | 6.0 |
| Financial income | 0.8 | 2.6 | 1.2 | 1.3 | 1.7 | 0.9 | 1.1 | 0.9 |
| Financial expenses | -8.9 | -9.1 | -10.0 | -7.9 | -8.8 | -8.2 | -7.6 | -8.3 |
| Total financial income and expenses | -8.1 | -6.5 | -8.9 | -6.6 | -7.0 | -7.3 | -6.5 | -7.4 |
| Profit/loss before tax | 12.2 | -14.1 | 20.0 | 13.7 | 23.1 | -10.2 | 18.1 | -1.4 |
| Income taxes | -5.2 | -1.3 | -10.3 | -5.0 | -9.4 | 29.7 | -0.5 | 2.0 |
| Net profit/loss for the period | 7.0 | -15.4 | 9.7 | 8.7 | 13.8 | 19.5 | 17.6 | 0.6 |
| Earnings per share per quarter | | | | | | | | |
| EUR | Q2 2024 | Q1 2024 | Q4 2023 | Q3 2023 | Q2 2023 | Q1 2023 | Q4 2022 | Q3 2022 |
| From the period result, basic | 0.04 | -0.10 | 0.06 | 0.05 | 0.09 | 0.13 | 0.11 | 0.00 |
| Segment information per quarter | | | | | | | | |
| EUR mill. | Q2 2024 | Q1 2024 | Q4 2023 | Q3 2023 | Q2 2023 | Q1 2023 | Q4 2022 | Q3 2022 |
| Revenue | | | | | | | | |
| Lindex | 169.7 | 130.6 | 168.2 | 162.3 | 176.2 | 126.5 | 172.2 | 166.9 |
| Stockmann | 81.9 | 62.2 | 106.1 | 64.7 | 75.8 | 72.0 | 100.4 | 77.1 |
| Group total | 251.6 | 192.8 | 274.3 | 226.9 | 252.0 | 198.5 | 272.6 | 244.0 |
| Reported operating profit/loss | | | | | | | | |
| Lindex | 30.5 | 7.6 | 21.7 | 26.2 | 35.6 | 5.6 | 23.0 | 22.9 |
| Stockmann | -8.3 | -11.9 | 9.3 | -4.8 | -3.1 | -7.0 | 2.4 | -15.8 |
| Unallocated | -1.9 | -3.3 | -2.2 | -1.1 | -2.3 | -1.4 | -0.8 | -1.0 |
| Group total | 20.3 | -7.6 | 28.9 | 20.3 | 30.2 | -2.9 | 24.6 | 6.0 |
| Adjustments to Operating profit/loss | | | | | | | | |
| Lindex | -0.3 | 3.4 | -0.6 | 0.0 | -0.6 | | 0.0 | 0.3 |
| Stockmann | -7.8 | -2.4 | 0.4 | | 0.3 | | -0.9 | -15.9 |
| Unallocated | -1.1 | -2.1 | -1.2 | -0.3 | -1.2 | -0.5 | -0.7 | -0.4 |
| Group total | -9.1 | -1.1 | -1.4 | -0.2 | -1.4 | -0.5 | -1.6 | -16.0 |
| Adjusted Operating profit/loss | | | | | | | | |
| Lindex | 30.8 | 4.2 | 22.3 | 26.2 | 36.2 | 5.6 | 23.0 | 22.5 |
| Stockmann | -0.6 | -9.4 | 9.0 | -4.8 | -3.5 | -7.0 | 3.3 | 0.2 |
| Unallocated | -0.8 | -1.2 | -1.0 | -0.8 | -1.1 | -1.0 | -0.1 | -0.6 |
| Group total | 29.5 | -6.5 | 30.2 | 20.6 | 31.6 | -2.4 | 26.1 | 22.0 |
| Information on market areas | | | | | | | | |
| EUR mill. | Q2 2024 | Q1 2024 | Q4 2023 | Q3 2023 | Q2 2023 | Q1 2023 | Q4 2022 | Q3 2022 |
| Revenue | | | | | | | | |
| Finland | 85.1 | 60.9 | 101.8 | 70.7 | 81.5 | 68.0 | 96.4 | 80.0 |
| Sweden*) | 88.3 | 70.8 | 88.0 | 83.3 | 93.4 | 67.5 | 92.0 | 87.6 |
| Norway | 35.9 | 24.6 | 34.0 | 33.0 | 35.8 | 23.9 | 36.0 | 34.6 |
| Other countries | 42.3 | 36.5 | 50.5 | 40.0 | 41.3 | 39.1 | 48.1 | 41.9 |
| Group total | 251.6 | 192.8 | 274.3 | 226.9 | 252.0 | 198.5 | 272.6 | 244.0 |
| Finland % | 33.8% | 31.6% | 37.1% | 31.2% | 32.3% | 34.3% | 35.4% | 32.8% |
| International operations % | 66.2% | 68.4% | 62.9% | 68.8% | 67.7% | 65.7% | 64.6% | 67.2% |
| Operating profit/loss | | | | | | | | |
| Finland | -9.8 | -13.6 | 3.1 | -5.0 | -4.4 | -7.8 | 0.2 | -16.3 |
| Sweden*) | 26.8 | 4.6 | 19.0 | 22.4 | 31.9 | 2.3 | 10.2 | 19.0 |
| Norway | 1.2 | 1.1 | 1.2 | 1.2 | 1.3 | 1.0 | 1.2 | 1.2 |
| Other countries | 2.1 | 0.3 | 5.5 | 1.7 | 1.4 | 1.6 | 13.0 | 2.1 |
| Group total | 20.3 | -7.6 | 28.9 | 20.3 | 30.2 | -2.9 | 24.6 | 6.0 |

*) Includes franchising income

CONTINGENT LIABILITIES AND DERIVATIVE CONTRACTS

| Contingent liabilities of the Group, EUR mill. | 30.6.2024 | 30.6.2023 | 31.12.2023 |
|---|------------------|------------------|-------------------|
| Pledged subsidiary shares *) | 303.4 | 303.4 | 303.4 |
| Pledged loan receivables **) | 369.8 | 326.7 | 378.6 |
| Guarantees ***) | 9.1 | 9.7 | 9.4 |
| Electricity commitments | 1.0 | 2.3 | 1.5 |
| Total | 683.3 | 642.1 | 692.8 |
| *) Bookvalue of subsidiary shares | | | |
| **) Bookvalue of subsidiary loan receivables | | | |
| ***) Parent company's rental guarantees on behalf of subsidiaries | | | |
| Lease agreements on the Group's business premises, EUR mill. | 30.6.2024 | 30.6.2023 | 31.12.2023 |
| Within one year | 7.5 | 4.6 | 4.8 |
| After one year | 9.1 | 9.1 | 15.3 |
| Total | 16.5 | 13.6 | 20.1 |
| Group's lease payments, EUR mill. | 30.6.2024 | 30.6.2023 | 31.12.2023 |
| Within one year | 0.1 | 0.2 | 0.1 |
| After one year | 0.2 | 0.3 | 0.3 |
| Total | 0.3 | 0.5 | 0.4 |
| Group's derivative contracts, EUR mill. | 30.6.2024 | 30.6.2023 | 31.12.2023 |
| Nominal value | | | |
| Currency derivatives | 40.7 | 33.1 | 47.0 |
| Total | 40.7 | 33.1 | 47.0 |

CONSOLIDATED ASSETS AND GOODWILL

| Assets, EUR mill. | 30.6.2024 | 30.6.2023 | 31.12.2023 |
|--|------------------|------------------|-------------------|
| Acquisition cost at the beginning of the period | 1 877.4 | 1 746.8 | 1 746.8 |
| Translation difference +/- | -35.5 | -85.2 | 2.3 |
| Increases during the period | 83.9 | 90.1 | 174.8 |
| Decreases during the period | -25.8 | -19.1 | -46.5 |
| Acquisition cost at the end of the period | 1 900.0 | 1 732.6 | 1 877.4 |
| Accumulated depreciation and impairment losses at the beginning of the period | -948.8 | -883.6 | -883.6 |
| Translation difference +/- | 19.8 | 45.7 | 0.0 |
| Depreciation on reductions during the period | 32.5 | 9.8 | 35.0 |
| Depreciation, amortisation and impairment losses during the period | -50.1 | -50.7 | -100.2 |
| Accumulated depreciation and impairment losses at the end of the period | -946.7 | -878.8 | -948.8 |
| Carrying amount at the beginning of the period | 928.5 | 863.1 | 863.1 |
| Carrying amount at the end of the period | 953.3 | 853.7 | 928.5 |
| The calculation of consolidated assets includes following changes in consolidated goodwill: | | | |
| Goodwill, EUR mill. | 30.6.2024 | 30.6.2023 | 31.12.2023 |
| Carrying amount at the beginning of the period | 250.6 | 250.9 | 250.9 |
| Translation difference +/- | -5.9 | -14.7 | 0.6 |
| Decreases during the period | | -0.9 | -0.9 |
| Carrying amount at the end of the period | 244.7 | 235.4 | 250.6 |

RIGHT-OF-USE ASSETS

| EUR mill. | 30.6.2024 | 30.6.2023 | 31.12.2023 |
|---|--------------|--------------|--------------|
| Acquisition cost at the beginning of the period | 715.7 | 636.7 | 636.7 |
| Translation difference +/- | -10.7 | -27.2 | 1.8 |
| Increases during the period | 67.1 | 60.6 | 109.9 |
| Decreases during the period | -6.5 | -12.6 | -32.6 |
| Acquisition cost at the end of the period | 765.6 | 657.5 | 715.7 |
| Accumulated depreciation and impairment losses at the beginning of the period | -275.2 | -217.5 | -217.5 |
| Translation difference +/- | 5.3 | 12.0 | -1.8 |
| Depreciation on reductions during the period | 13.2 | 4.2 | 22.1 |
| Depreciation, amortisation and impairment losses during the period | -39.0 | -39.8 | -78.0 |
| Accumulated depreciation and impairment losses at the end of the period | -295.7 | -241.1 | -275.2 |
| Carrying amount at the beginning of the period | 440.5 | 419.2 | 419.2 |
| Carrying amount at the end of the period | 469.9 | 416.4 | 440.5 |

FINANCIAL ASSETS AND LIABILITIES BY MEASUREMENT CATEGORY AND HIERARCHICAL CLASSIFICATION OF FAIR VALUES

| Financial assets, EUR mill. | Level | Carrying amount 30.6.2024 | Fair value 30.6.2024 | Carrying amount 30.6.2023 | Fair value 30.6.2023 | Carrying amount 31.12.2023 | Fair value 31.12.2023 |
|---|-------|------------------------------|-------------------------|------------------------------|-------------------------|-------------------------------|--------------------------|
| Derivative contracts, hedge accounting applied | 2 | 0.4 | 0.4 | 0.9 | 0.9 | 0.0 | 0.0 |
| Financial assets at amortised cost | | | | | | | |
| Non-current receivables | | 3.1 | 3.1 | 2.9 | 2.9 | 3.2 | 3.2 |
| Current receivables, non-interest-bearing | | 47.7 | 47.7 | 39.7 | 39.7 | 42.0 | 42.0 |
| Cash and cash equivalents | | 103.1 | 103.1 | 132.7 | 132.7 | 137.5 | 137.5 |
| Other investments | 3 | 0.4 | 0.4 | 0.4 | 0.4 | 0.4 | 0.4 |
| Financial assets by measurement category, total | | 154.8 | 154.8 | 176.7 | 176.7 | 183.2 | 183.2 |

| Financial liabilities, EUR mill. | Level | Carrying amount 30.6.2024 | Fair value 30.6.2024 | Carrying amount 30.6.2023 | Fair value 30.6.2023 | Carrying amount 31.12.2023 | Fair value 31.12.2023 |
|--|-------|------------------------------|-------------------------|------------------------------|-------------------------|-------------------------------|--------------------------|
| Derivative contracts, hedge accounting applied | 2 | 0.1 | 0.1 | | | 1.9 | 1.9 |
| Financial liabilities at amortised cost | | | | | | | |
| Non-current interest-bearing liabilities | 2 | 73.1 | 65.6 | 71.9 | 59.0 | 71.9 | 62.5 |
| Non-current lease liabilities | | 527.8 | 527.8 | 478.5 | 478.5 | 505.6 | 505.6 |
| Non-current non-interest-bearing liabilities | | 0.5 | 0.5 | 0.1 | 0.1 | 0.3 | 0.3 |
| Current lease liabilities | | 86.3 | 86.3 | 77.6 | 77.6 | 81.6 | 81.6 |
| Current liabilities, non-interest-bearing | | 179.4 | 179.4 | 168.2 | 168.2 | 176.6 | 176.6 |
| Financial liabilities by measurement category, total | | 867.1 | 859.6 | 796.2 | 783.3 | 837.9 | 828.5 |

| Change in fair value of other investments, EUR mill. | 30.6.2024 | 30.6.2023 | 31.12.2023 |
|--|-----------|-----------|------------|
| Carrying amount 1.1. | 0.4 | 0.2 | 0.2 |
| Increases during the period | | 0.2 | 0.2 |
| Carrying amount 31.12. | 0.4 | 0.4 | 0.4 |

The Group uses the following hierarchy of valuation techniques to determine and disclose the fair value of financial instruments:

Level 1: Quoted (unadjusted) prices for identical assets or liabilities in active markets

Level 2: The valuation techniques use as input data quoted market prices which are regularly available from stock exchanges, brokers or pricing services. Level 2 financial instruments are over-the-counter derivative contracts which are classified either for recognition at fair value on the income statement or as hedging instruments

Level 3: Techniques which require most management's judgment.

There were no transfers between levels during the financial year.

Financial assets on level 3 are investments in shares of unlisted companies. The fair value of the shares is determined by techniques based on the managements' judgement. Profits or losses from the investments are recorded to other operating income or expenses in the income statement, because acquisition and divestment decisions on the investments are made for business reasons. The following calculation illustrates changes in financial assets valued at fair value during the reporting period.

CASH FLOWS BASED ON AGREEMENTS IN FINANCIAL LIABILITIES

| EUR mill. | 30.6.2024 | 1.7.2024- 30.6.2025 | 1.7.2025- 30.6.2026 | 1.7.2026- 30.6.2027 | 1.7.2027- 30.6.2028 | 1.7.2028- | Total |
|--|--------------|------------------------|------------------------|------------------------|------------------------|---------------|---------------|
| Current restructuring debts | 6.0 | -6.0 | | | | | -6.0 |
| Restructuring debts total | 6.0 | -6.0 | | | | | -6.0 |
| Non-current Bond (5-y Bullet) | 73.1 | -0.1 | -0.1 | -73.2 | | | -73.3 |
| Current trade payables and other current liabilities | 98.0 | -98.0 | | | | | -98.0 |
| Non-current lease liabilities | 527.8 | | -102.1 | -92.8 | -82.0 | -417.9 | -694.8 |
| Current lease liabilities | 86.3 | -108.3 | | | | | -108.3 |
| Lease liabilities, total | 614.1 | -108.3 | -102.1 | -92.8 | -82.0 | -417.9 | -803.2 |
| Total | 791.2 | -212.4 | -102.2 | -166.0 | -82.0 | -417.9 | -980.5 |

The cash flows presented are based on the restructuring programme approved on 9 February 2021 and they include financing costs. In July 2021 EUR 66.1 mill. of the restructuring debt was converted into a new bond, which will be repaid in 2026 and to which annual interest of EUR 0.1 mill. will be paid. In 2022 more bonds were converted with 1.5 mill. euros, in 2023 with 4.4 mill. euros and in January 2024 with 1.1 mill. euros. Provisions regarding disputed landlords' claims are not included in the cash flows.

Carrying amount of lease liabilities is discounted in accordance with IFRS 16. Annual cash flows are presented in nominal values.

RESTRUCTURING DEBT

| EUR mill. | 30.6.2024 | 30.6.2023 | 31.12.2023 |
|--|-------------|-------------|-------------|
| Current non-interest-bearing restructuring debt, unsecured | 6.0 | 0.0 | 1.4 |
| Restructuring debt total | 6.0 | 0.0 | 1.4 |
| Restructuring debt related to current provisions | 15.9 | 18.1 | 18.0 |
| Provisions related to restructuring debt *) | 15.9 | 18.1 | 18.0 |
| Total | 21.9 | 18.1 | 19.4 |

Additionally Lindex Group plc's intra-group restructuring liabilities amount to EUR 63.9 million.

*) Consists of conditional and maximum restructuring debt and disputed landlords' claims for terminated lease agreements.

FINANCIAL INCOME AND EXPENSES

| EUR mill. | 1.1.–30.6.2024 | 1.1.–30.6.2023 | 1.1.–31.12.2023 |
|--|----------------|----------------|-----------------|
| Interest income on bank deposits, other investments and currency derivatives | 1.7 | 1.3 | 3.5 |
| Other financial income | 0.4 | 1.0 | 1.6 |
| Foreign exchange differences | 1.3 | | |
| Financial income, total | 3.4 | 2.3 | 5.1 |
| Interest expenses on financial liabilities measured at amortised cost | -0.7 | -0.8 | -1.5 |
| Interest expenses from lease contracts | -17.4 | -16.0 | -32.1 |
| Foreign exchange differences | | -0.2 | -1.4 |
| Financial expenses, total | -18.0 | -17.0 | -35.0 |
| Financial income and expenses, total | -14.6 | -14.7 | -29.9 |

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