	Group CSR report 2013, GRI INDEX		
1. Strategy a Profile		Level of	Location (the page of CSR report) and notes
Disclosure 1.1	Statement from the most senior decision-maker of the organization.	Reporting Fully	p. 4
2. Organizat	ional Profile		
Profile Disclosure	Disclosure	Level of Reporting	Location (the page of CSR report) and notes
2.1	Name of the organization.	Fully Fully	p. 6 p. 6, See also Annual Report 2013
2.2	Primary brands, products, and/or services. Operational structure of the organization, including main divisions, operating companies,	Fully	p. 6, See also Annual Report 2013
2.4	subsidiaries, and joint ventures. Location of organization's headquarters.	Fully	p. 6
2.5	Number of countries where the organization operates, and names of countries with either major operations or that are specifically relevant to the sustainability issues covered in the report.	Fully	p. 6-7
2.6	Nature of ownership and legal form.	Fully	p. 6-7, See also Annual Report 2013
2.7	Markets served (including geographic breakdown, sectors served, and types of customers/beneficiaries).	Fully	p. 6-7
2.8	Scale of the reporting organization.	Fully	p. 6-7, See also Annual Report 2013
2.9 2.10	Significant changes during the reporting period regarding size, structure, or ownership. Awards received in the reporting period.	Fully Fully	p.6, See also Annual Report 2013 p. 7
3. Report Pa Profile		Level of	Lacation (the many of CSD remont) and notes
Disclosure	Disclosure	Reporting	Location (the page of CSR report) and notes
3.1 3.2	Reporting period (e.g., fiscal/calendar year) for information provided. Date of most recent previous report (if any).	Fully Fully	p. 2 p. 2
3.3	Reporting cycle (annual, biennial, etc.)	Fully	p. 2 and 8
3.4	Contact point for questions regarding the report or its contents.	Fully Fully	p. 31 p. 2 and 9
3.5 3.6	Process for defining report content. Boundary of the report (e.g., countries, divisions, subsidiaries, leased facilities, joint ventures,	Fully	p. 2 and 9 p. 2 and 6. Possible changes or specific limitations mentioned in
3.7	suppliers). See GRI Boundary Protocol for further guidance. State any specific limitations on the scope or boundary of the report (see completeness principle for	Fully	connection with the text or table relating to the key indicator in question. p. 2 and 6. Possible changes or specific limitations mentioned in
	explanation of scope).		connection with the text or table relating to the key indicator in question.
3.8	Basis for reporting on joint ventures, subsidiaries, leased facilities, outsourced operations, and other entities that can significantly affect comparability from period to period and/or between organizations.	Fully	Leased out commercial premises in the Nevsky Centre shopping centre not included.
3.10	Explanation of the effect of any re-statements of information provided in earlier reports, and the reasons for such re-statement (e.g.,mergers/acquisitions, change of base years/periods, nature of business, measurement methods).	Fully	Possible changes or specific limitations mentioned in connection with the text or table relating to the key indicator in question.
3.11	Significant changes from previous reporting periods in the scope, boundary, or measurement methods applied in the report.	Fully	Possible changes or specific limitations mentioned in connection with the text or table relating to the key indicator in question.
3.12	Table identifying the location of the Standard Disclosures in the report.	Fully	p. 17
	ce, Commitments, and Engagement Disclosure	Level of	Location (the page of CSR report) and notes
Disclosure		Reporting	
4.1	Governance structure of the organization, including committees under the highest governance body responsible for specific tasks, such as setting strategy or organizational oversight.	Fully	p. 29, See also Annual Report and Corporate Governance Statement
4.2	Indicate whether the Chair of the highest governance body is also an executive officer.	Fully	p. 29, See also Annual Report and Corporate Governance Statement
4.3	For organizations that have a unitary board structure, state the number of members of the highest governance body that are independent and/or non-executive members.	Fully	p. 29, See also Annual Report and Corporate Governance Statement
4.4	Mechanisms for shareholders and employees to provide recommendations or direction to the	Fully	p. 29, See also Annual Report and Corporate Governance
4.14	highest governance body. List of stakeholder groups engaged by the organization.	Fully	p. 12
4.15	Basis for identification and selection of stakeholders with whom to engage.	Partially	p. 9 and 12
	Disclosure	Level of Reporting	Location (the page of CSR report) and notes
Economic pe EC1		Fully	p. 29
EC2	capital providers and governments. Financial implications and other risks and opportunities for the organization's activities due to climate change.	Partially	p. 30
EC3 EC4	Coverage of the organization's defined benefit plan obligations. Significant financial assistance received from government.	Not Fully	p. 30
Market prese	ence		[ρ. J∪
EC5	Range of ratios of standard entry level wage compared to local minimum wage at significant locations of operation.	Not	
EC6	Policy, practices, and proportion of spending on locally-based suppliers at significant locations of	Not	
EC7	operation. Procedures for local hiring and proportion of senior management hired from the local community at	Fully	p. 30
Indirect eco	significant locations of operation.		
EC8	Development and impact of infrastructure investments and services provided primarily for public	Not	
EC9	benefit through commercial, in-kind, or pro bono engagement. Understanding and describing significant indirect economic impacts, including the extent of	Not	
	impacts.		
Environment Indicator	Disclosure	Level of	Location (the page of CSR report) and notes
Materials		Reporting	
EN1	Materials used by weight or volume.	Partially	p. 24
EN2 Energy	Percentage of materials used that are recycled input materials.	Not	
Energy EN3	Direct energy consumption by primary energy source.	Fully	p. 24
EN4	Indirect energy consumption by primary source.	Fully	p. 24
EN5 EN6	Energy saved due to conservation and efficiency improvements. Initiatives to provide energy-efficient or renewable energy based products and services, and	Partially Not	p. 25
	reductions in energy requirements as a result of these initiatives.		n 25
EN7 Water	Initiatives to reduce indirect energy consumption and reductions achieved.	Partially	p. 25
EN8	Total water withdrawal by source.	Partially	p.25
EN9 EN10	Water sources significantly affected by withdrawal of water. Percentage and total volume of water recycled and reused.	Not Fully	p. 25
LIVIU	r or contago and total volume of water recycled and redsed.	I' any	p. 20

Biodiversity			
EN11	Location and size of land owned, leased, managed in, or adjacent to, protected areas and areas of	Fully	p. 25
	high biodiversity value outside protected areas.	lany	p. 23
EN12	Description of significant impacts of activities, products, and services on biodiversity in protected	Partially	p. 25
LIVIZ	areas and areas of high biodiversity value outside protected areas.	l'ai tiany	p. 23
EN13	Habitats protected or restored.	Not	
EN14	Strategies, current actions, and future plans for managing impacts on biodiversity.	Not	
EN15	Number of IUCN Red List species and national conservation list species with habitats in areas	Partially	p. 25
LIVIS	affected by operations, by level of extinction risk.	Faitially	p. 23
Emissions of	ffluents and waste		
EN16	Total direct and indirect greenhouse gas emissions by weight.	Fully	p. 25
EN17	Other relevant indirect greenhouse gas emissions by weight.	Fully	p. 25
EN18			
	Initiatives to reduce greenhouse gas emissions and reductions achieved.	Partially	p. 26
EN19	Emissions of ozone-depleting substances by weight.	Not	
EN20	NOx, SOx, and other significant air emissions by type and weight.	Not	
EN21	Total water discharge by quality and destination.	Fully	p. 25
EN22	Total weight of waste by type and disposal method.		
EN23	Total number and volume of significant spills.	Fully	p. 26
EN24	Weight of transported, imported, exported, or treated waste deemed hazardous under the terms of	Not	
	the Basel Convention Annex I, II, III, and VIII, and percentage of transported waste shipped		
	internationally.		
EN25	Identity, size, protected status, and biodiversity value of water bodies and related habitats	Fully	p. 25
	significantly affected by the reporting organization's discharges of water and runoff.		
Products and	d services		
EN26	Initiatives to mitigate environmental impacts of products and services, and extent of impact	Partially	p. 26
	mitigation.		
EN27	Percentage of products sold and their packaging materials that are reclaimed by category.	Partially	p. 27
Compliance			
EN28	Monetary value of significant fines and total number of non-monetary sanctions for non-compliance	Fully	p. 27
	with environmental laws and regulations.		
Transport			
EN29	Significant environmental impacts of transporting products and other goods and materials used for	Fully	p. 27
		,	l'
	the organization's operations, and transporting members of the workforce.		
Overall	the organization's operations, and transporting members of the workforce.		
Overall EN30	Total environmental protection expenditures and investments by type.	Not	
EN30		Not	
EN30 Social: Labor	Total environmental protection expenditures and investments by type.	Not Level of	Location (the page of CSR report) and notes
EN30 Social: Labor	Total environmental protection expenditures and investments by type. Practices and Decent Work		Location (the page of CSR report) and notes
EN30 Social: Labor	Total environmental protection expenditures and investments by type. r Practices and Decent Work Disclosure	Level of	Location (the page of CSR report) and notes
EN30 Social: Labor Indicator	Total environmental protection expenditures and investments by type. r Practices and Decent Work Disclosure	Level of	Location (the page of CSR report) and notes p. 18
EN30 Social: Labor Indicator Employment	Total environmental protection expenditures and investments by type. r Practices and Decent Work Disclosure	Level of Reporting	
EN30 Social: Labor Indicator Employment LA1	Total environmental protection expenditures and investments by type. Practices and Decent Work Disclosure Total workforce by employment type, employment contract, and region.	Level of Reporting Fully	p. 18
EN30 Social: Labor Indicator Employment LA1 LA2	Total environmental protection expenditures and investments by type. Practices and Decent Work Disclosure Total workforce by employment type, employment contract, and region. Total number and rate of employee turnover by age group, gender, and region.	Level of Reporting Fully Partially	p. 18 p. 18
EN30 Social: Labor Indicator Employment LA1 LA2 LA3	Total environmental protection expenditures and investments by type. Practices and Decent Work Disclosure Total workforce by employment type, employment contract, and region. Total number and rate of employee turnover by age group, gender, and region. Benefits provided to full-time employees that are not provided to temporary or part-time	Level of Reporting Fully Partially	p. 18 p. 18
EN30 Social: Labor Indicator Employment LA1 LA2 LA3	Total environmental protection expenditures and investments by type. Practices and Decent Work Disclosure Total workforce by employment type, employment contract, and region. Total number and rate of employee turnover by age group, gender, and region. Benefits provided to full-time employees that are not provided to temporary or part-time employees, by major operations.	Level of Reporting Fully Partially	p. 18 p. 18
EN30 Social: Labor Indicator Employment LA1 LA2 LA3 Labor/mana	Total environmental protection expenditures and investments by type. Practices and Decent Work Disclosure Total workforce by employment type, employment contract, and region. Total number and rate of employee turnover by age group, gender, and region. Benefits provided to full-time employees that are not provided to temporary or part-time employees, by major operations. gement relations	Level of Reporting Fully Partially Partially	p. 18 p. 18 p. 19
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EN30 Social: Labor Indicator Employment LA1 LA2 LA3 Labor/mana LA4 LA5	Total environmental protection expenditures and investments by type. Practices and Decent Work Disclosure Total workforce by employment type, employment contract, and region. Total number and rate of employee turnover by age group, gender, and region. Benefits provided to full-time employees that are not provided to temporary or part-time employees, by major operations. gement relations Percentage of employees covered by collective bargaining agreements. Minimum notice period(s) regarding significant operational changes, including whether it is specified in collective agreements. I health and safety	Level of Reporting Fully Partially Partially Partially Not	p. 18 p. 18 p. 19 p. 20
EN30 Social: Labor Indicator Employment LA1 LA2 LA3 Labor/mana LA4 LA5 Occupationa	Total environmental protection expenditures and investments by type. Practices and Decent Work Disclosure Total workforce by employment type, employment contract, and region. Total number and rate of employee turnover by age group, gender, and region. Benefits provided to full-time employees that are not provided to temporary or part-time employees, by major operations. gement relations Percentage of employees covered by collective bargaining agreements. Minimum notice period(s) regarding significant operational changes, including whether it is specified in collective agreements. I health and safety Percentage of total workforce represented in formal joint management-worker health and safety	Level of Reporting Fully Partially Partially Partially	p. 18 p. 18 p. 19
EN30 Social: Labor Indicator Employment LA1 LA2 LA3 Labor/mana LA4 LA5 Occupationa	Total environmental protection expenditures and investments by type. Practices and Decent Work Disclosure Total workforce by employment type, employment contract, and region. Total number and rate of employee turnover by age group, gender, and region. Benefits provided to full-time employees that are not provided to temporary or part-time employees, by major operations. gement relations Percentage of employees covered by collective bargaining agreements. Minimum notice period(s) regarding significant operational changes, including whether it is specified in collective agreements. I health and safety	Level of Reporting Fully Partially Partially Partially Not	p. 18 p. 18 p. 19 p. 20
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EN30 Social: Labor Indicator Employment LA1 LA2 LA3 Labor/mana LA4 LA5 Occupationa	Total environmental protection expenditures and investments by type. Practices and Decent Work Disclosure Total workforce by employment type, employment contract, and region. Total number and rate of employee turnover by age group, gender, and region. Benefits provided to full-time employees that are not provided to temporary or part-time employees, by major operations. gement relations Percentage of employees covered by collective bargaining agreements. Minimum notice period(s) regarding significant operational changes, including whether it is specified in collective agreements. I health and safety Percentage of total workforce represented in formal joint management-worker health and safety committees that help monitor and advise on occupational health and safety programs. Rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related	Level of Reporting Fully Partially Partially Partially Not	p. 18 p. 18 p. 19 p. 20
EN30 Social: Labor Indicator Employment LA1 LA2 LA3 Labor/mana LA4 LA5 Occupationa LA6	Total environmental protection expenditures and investments by type. Practices and Decent Work Disclosure Total workforce by employment type, employment contract, and region. Total number and rate of employee turnover by age group, gender, and region. Benefits provided to full-time employees that are not provided to temporary or part-time employees, by major operations. gement relations Percentage of employees covered by collective bargaining agreements. Minimum notice period(s) regarding significant operational changes, including whether it is specified in collective agreements. I health and safety Percentage of total workforce represented in formal joint management-worker health and safety committees that help monitor and advise on occupational health and safety programs. Rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related fatalities by region.	Fully Partially Partially Not Partially Partially	p. 18 p. 18 p. 19 p.20 p. 20
EN30 Social: Labor Indicator Employment LA1 LA2 LA3 Labor/mana LA4 LA5 Occupationa LA6	Total environmental protection expenditures and investments by type. Practices and Decent Work Disclosure Total workforce by employment type, employment contract, and region. Total number and rate of employee turnover by age group, gender, and region. Benefits provided to full-time employees that are not provided to temporary or part-time employees, by major operations. gement relations Percentage of employees covered by collective bargaining agreements. Minimum notice period(s) regarding significant operational changes, including whether it is specified in collective agreements. I health and safety Percentage of total workforce represented in formal joint management-worker health and safety committees that help monitor and advise on occupational health and safety programs. Rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related fatalities by region. Education, training, counseling, prevention, and risk-control programs in place to assist workforce	Level of Reporting Fully Partially Partially Partially Not	p. 18 p. 18 p. 19 p. 20
EN30 Social: Labor Indicator Employment LA1 LA2 LA3 Labor/mana LA4 LA5 Occupationa LA6	Total environmental protection expenditures and investments by type. Practices and Decent Work Disclosure Total workforce by employment type, employment contract, and region. Total number and rate of employee turnover by age group, gender, and region. Benefits provided to full-time employees that are not provided to temporary or part-time employees, by major operations. gement relations Percentage of employees covered by collective bargaining agreements. Minimum notice period(s) regarding significant operational changes, including whether it is specified in collective agreements. I health and safety Percentage of total workforce represented in formal joint management-worker health and safety committees that help monitor and advise on occupational health and safety programs. Rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related fatalities by region. Education, training, counseling, prevention, and risk-control programs in place to assist workforce members, their families, or community members regarding serious diseases.	Fully Partially Partially Not Partially Partially	p. 18 p. 18 p. 19 p.20 p. 20
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Social: Human Rights						
	Disclosure	Level of Reporting	Location (the page of CSR report) and notes			
Investment and procurement practices						
HR1		Not				
HR2	Percentage of significant suppliers and contractors that have undergone screening on human rights and actions taken.	Fully	p. 22			
HR3	Total hours of employee training on policies and procedures concerning aspects of human rights that are relevant to operations, including the percentage of employees trained.	Not				
Non-discrim	ination					
HR4	Total number of incidents of discrimination and actions taken.	Fully	p. 22			
Freedom of a	association and collective bargaining					
HR5	Operations identified in which the right to exercise freedom of association and collective bargaining may be at significant risk, and actions taken to support these rights.	Partially	p. 22			
Child labor						
HR6	Operations identified as having significant risk for incidents of child labor, and measures taken to contribute to the elimination of child labor.	Fully	p. 22			
	compulsory labor					
	Operations identified as having significant risk for incidents of forced or compulsory labor, and measures to contribute to the elimination of forced or compulsory labor.	Fully	p. 22			
Security pra						
HR8		Not				
	aspects of human rights that are relevant to operations.					
Indigenous i						
HR9		Not				
Social: Socie						
	Disclosure	Level of Reporting	Location (the page of CSR report) and notes			
Community		1				
SO1	Nature, scope, and effectiveness of any programs and practices that assess and manage the impacts of operations on communities, including entering, operating, and exiting.	Not				
Corruption		1				
SO2	Percentage and total number of business units analyzed for risks related to corruption.	Not				
SO3	Percentage of employees trained in organization's anti-corruption policies and procedures.	Not				
SO4	Actions taken in response to incidents of corruption.	Not				
Public policy						
SO5	Public policy positions and participation in public policy development and lobbying.	Not				
SO6	Total value of financial and in-kind contributions to political parties, politicians, and related	Not				
	institutions by country.					
Anti-compet	itive behavior					
S07	Total number of legal actions for anti-competitive behavior, anti-trust, and monopoly practices and their outcomes.	Fully	p. 30			
Compliance						
S08	Monetary value of significant fines and total number of non-monetary sanctions for non-compliance with laws and regulations.	Not				
	uct Responsibility					
Indicator	Disclosure	Level of Reporting	Location (the page of CSR report) and notes			
	ealth and safety					
PR1	improvement, and percentage of significant products and services categories subject to such	Not				
DDO	procedures. Total number of incidents of non-compliance with regulations and valuntary codes concerning	Domt! - U.	n 22			
PR2	Total number of incidents of non-compliance with regulations and voluntary codes concerning health and safety impacts of products and services during their life cycle, by type of outcomes.	Partially	p. 23			
Product and	service labelling					
PR3		Partially	p. 23			
r N 3	products and services subject to such information required by procedures, and percentage of significant	r ar traffy	p. 20			
PR4	Total number of incidents of non-compliance with regulations and voluntary codes concerning product and service information and labeling, by type of outcomes.	Not				
PR5	Practices related to customer satisfaction, including results of surveys measuring customer satisfaction.	Partially	p. 23			
Marketing communications						
PR6		Not				
	communications, including advertising, promotion, and sponsorship.		I			
PR7	Total number of incidents of non-compliance with regulations and voluntary codes concerning marketing communications, including advertising, promotion, and sponsorship by type of outcomes.	Not				
Customer pr						
PR8	Total number of substantiated complaints regarding breaches of customer privacy and losses of customer data.	Partially	p. 23			
Compliance						
PR9	Monetary value of significant fines for non-compliance with laws and regulations concerning the provision and use of products and services.	Not				
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